# Package 'multilevel'

August 4, 2016

**Version** 2.6 **Date** 2016-07-26

**Title** Multilevel Functions

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<b>Description</b> The functions in this package are designed to be used in the analysis of multilevel data by applied psychologists. The package includes functions for estimating common within-group agreement and reliability indices. The package also contains basic data manipulation functions that facilitate the analysis of multilevel and longitudinal data.
<b>Depends</b> R (>= 2.10), nlme, MASS
License GPL (>= 2)
NeedsCompilation no
Repository CRAN
<b>Date/Publication</b> 2016-08-04 11:45:37
2410/2 4010000 2010 00 01 11100/
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ad.m

Average deviation around mean or median

# Description

This function calculates the average deviation of the mean or median as a measure of within-group agreement as proposed by Burke, Finkelstein and Dusig (1999). A basic rule for interpreting whether or not the results display practically significant levels of agreement is whether the AD value is smaller than A/6 where A represents the number of response options. For instance, A would be 5 on a five-point response option format of strongly disagree, disagree, neither, agree, strongly agree (see Dunlap, Burke & Smith-Crowe, 2003). To estimate statistical significance see the ad.m.sim function and help files.

ad.m

#### Usage

```
ad.m(x, grpid, type="mean")
```

# **Arguments**

A vector representing a single item or a matrix representing a scale of interest.

If a matrix, each column of the matrix represents a scale item, and each row

represents an individual respondent.

grpid A vector identifying the groups from which x originated.

type A character string for either the mean or median.

#### Value

grpid The group identifier

AD.M The average deviation around the mean or median for each group

gsize Group size

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Burke, M. J., Finkelstein, L. M., & Dusig, M. S. (1999). On average deviation indices for estimating interrater agreement. Organizational Research Methods, 2, 49-68.

Dunlap, W. P., Burke, M. J., & Smith-Crowe, K. (2003). Accurate tests of statistical significance for rwg and average deviation interrater agreement indices. Journal of Applied Psychology, 88, 356-362.

#### See Also

```
ad.m.sim rwg rwg.j rgr.agree rwg.sim rwg.j.sim
```

```
data(bhr2000)

#Examples for multiple item scales
AD.VAL<-ad.m(bhr2000[,2:12],bhr2000$GRP)
AD.VAL[1:5,]
summary(AD.VAL)
summary(ad.m(bhr2000[,2:12],bhr2000$GRP,type="median"))

#Example for single item measure
summary(ad.m(bhr2000$HRS,bhr2000$GRP))</pre>
```

4 ad.m.sim

ad.m.sim Simulate significance of average deviation around mean or median

#### **Description**

This function uses procedures detailed in Dunlap, Burke, and Smith-Crowe (2003) and Cohen, Doveh, and Nahum-Shani (2009) to estimate the significance of the average deviation of the mean or median (AD.M). Dunlap et al. proposed a strategy to use Monte Carlo techniques to estimate the significane of single item AD.M measures. Cohen et al., (2009) expanded these ideas to cover multiple item scales, ADM(J), and account for correlations among items. The ad.m.sim function is flexible and covers single item or multiple item measures. In the case of multiple item measures, correlations among items can be included (preferred method) or excluded. If item correlations are provided, the MASS library must also be attached. In the Monte Carlo simulations conducted by both Dunlap et al. (2003) and Cohen et al., (2009), 100,000 repetitions were used. In practice, it will require considerable time to perform 100,000 repititions and in most cases 10,000 should suffice. The examples use 1,000 repetitions simply to speed up the process.

#### Usage

```
ad.m.sim(gsize, nitems=1, nresp, itemcors=NULL, type="mean",nrep)
```

#### **Arguments**

gsize	Simulated group size.
nitems	Number of items to simulate. The default is 1 for single item measures. If itemcors are provided, this is an optional argument as nitems will be calculated from the correlation matrix, thus it is only necessary for multiple item scales where no correlation matrix is provided.
nresp	The number of response options on the items. For instance, nresp would equal 5 for a 5-point response option of strongly disagree, disagree, neither, agree, strongly agree.
itemcors	An optional matrix providing correlations among items.
type	A character string with either "mean" or "median".
nrep	The number of simulation repetitions.

#### Value

ad.m	Simulated estimates of AD.M values for each of the nrep runs.
gsize	Simulated group size.
nresp	Simulated number of response options.
nitems	Number of items. Either provided in the call (default of 1) or calculated from the correlation matrix, if given.
ad.m.05	Estimated $p$ =.05 value. Observed values equal to or smaller than this value are considered significant.
pract.sig	Estimate of practical significance calculated as nresp/6 (see ad.m).

awg 5

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Cohen, A., Doveh, E., & Nahum-Shani, I. (2009). Testing agreement for multi-item scales with the indices rwg(j) and adm(j). Organizational Research Methods, 12, 148-164.

Dunlap, W. P., Burke, M. J., & Smith-Crowe, K. (2003). Accurate tests of statistical significance for rwg and average deviation interrater agreement indices. Journal of Applied Psychology, 88, 356-362.

#### See Also

```
ad.m rgr.agree rwg.sim rwg.j.sim
```

#### **Examples**

awg

Brown and Hauenstein (2005) awg agreement index

## **Description**

This function calculates the awg index proposed by Brown and Hauenstein (2005). The awg agreement index can be applied to either a single item vector or a multiple item matrix representing a scale. The awg is an analogue to Cohen's kappa. Brown and Hauenstein (pages 177-178) recommend interpreting the awg similarly to how the rwg (James et al., 1984) is commonly interpreted with values of .70 indicating acceptable agreement; values between .60 and .69 as reasonable agreement, and values less than .60 as unacceptable levels of agreement.

6 awg

#### Usage

```
awg(x, grpid, range=c(1,5))
```

#### **Arguments**

A vector representing a single item or a matrix representing a scale of interest.

If a matrix, each column of the matrix represents a scale item, and each row

represents an individual respondent.

grpid A vector identifying the groups from which x originated.

range A vector with the lower and upper response options (e.g., c(1,5)) for a five-point

scale from strongly disagree to strongly agree.

#### Value

grpid The group identifier.

a.wg The awg estimate for each group.

nitems The number of scale items when x is a matrix or dataframe representing a multi-

item scale. This value is not returned when x is a vector.

nraters The number of raters. Given that the awg estimate is based on the sample es-

timate of variance with N-1 in the denominator, Brown and Hauenstein (2005) contend that awg can be estimated on as few as A-1 raters where A represents the number of response options specified by the range option (5 as the default).

Note that in many situations nraters will correspond to group size.

## Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Brown, R. D. & Hauenstein, N. M. A. (2005). Interrater Agreement Reconsidered: An Alternative to the rwg Indices. Organizational Research Methods, 8, 165-184.

Wagner, S. M., Rau, C., & Lindemann, E. (2010). Multiple informant methodology: A critical review and recommendations. Sociological Methods and Research, 38, 582-618.

#### See Also

```
rwg rwg.jad.m
```

```
data(lq2002)
#Examples for multiple item scales
awg.out<-awg(lq2002[,3:13],lq2002$COMPID,range=c(1,5))
summary(awg.out)
#Example for single item measure</pre>
```

bhr2000 7

```
awg.out<-awg(lq2002$LEAD05,lq2002$COMPID,range=c(1,5))
summary(awg.out)</pre>
```

bh1996

Data from Bliese and Halverson (1996)

#### **Description**

This dataset contains the complete data used in Bliese and Halverson (1996). The dataset contains 4 variables. These variables are Cohesion (COHES), Leadership Climate (LEAD), Well-Being (WBEING) and Work Hours (HRS). Each of these variables has two variants – a group mean version that replicates each group mean for every individual, and a within-group version where the group mean is subtracted from each individual response. The group mean version is designated with a G. (e.g., G.HRS), and the within-group version is designated with a W. (e.g., W.HRS).

#### Usage

data(bh1996)

#### **Format**

A data frame with 13 columns and 7,382 observations from 99 groups

[,1]	GRP	numeric	Group Identifier
[,2]	COHES	numeric	Cohesion
[,3]	<b>G.COHES</b>	numeric	Average Group Cohesion
[,4]	W.COHES	numeric	Group-Mean Centered Cohesion
[,5]	LEAD	numeric	Leadership
[,6]	G.LEAD	numeric	Average Group Leadership
[,7]	W.LEAD	numeric	Group-Mean Centered Leadership
[,8]	HRS	numeric	Work Hours
[,9]	G.HRS	numeric	Average Group Work Hours
[,10]	W.HRS	numeric	Group-Mean Centered Work Hours
[,11]	WBEING	numeric	Well-Being
[,12]	<b>G.WBEING</b>	numeric	Average Group Well-Being
[,13]	W.WBEING	numeric	Group-Mean Centered Well-Being

## References

Bliese, P. D. & Halverson, R. R. (1996). Individual and nomothetic models of job stress: An examination of work hours, cohesion, and well-being. Journal of Applied Social Psychology, 26, 1171-1189.

bhr2000

Data from Bliese, Halverson and Rothberg (2000)

8 boot.icc

## **Description**

This data set contains the complete data used in Bliese, Halverson & Rotheberg (2000). The data set contains 14 variables with individual ratings of US Army Company leadership, work hours, and the degree to which individuals find comfort from religion. The leadership and workhours variables are subsets of the Bliese and Halveson (1996) data set; however, in the case of leadership, the agree data set contains the 11 items that make up the scale whereas the bh1996 data set contains only the scale score. Most items are on a strongly disagree to strongly agree scale. The RELIG item is on a never to always scale.

#### Usage

data(bhr2000)

#### **Format**

A data frame with 14 columns and 5,400 observations from 99 groups

[,1]	GRP	numeric	Group Identifier
[,2]	AF06	numeric	Officers get willing and whole-hearted cooperation
[,3]	AF07	numeric	NCOS most always get willing and whole-hearted cooperation
[,4]	AP12	numeric	I am impressed by the quality of leadership in this company
[,5]	AP17	numeric	I would go for help with a personal problem to the chain of command
[,6]	AP33	numeric	Officers in this Company would lead well in combat
[,7]	AP34	numeric	NCOs in this Company would lead well in combat
[,8]	AS14	numeric	My officers are interested in my personal welfare
[,9]	AS15	numeric	My NCOs are interested in my personal welfare
[,10]	AS16	numeric	My officers are interested in what I think and feel about things
[,11]	AS17	numeric	My NCOs are intested in what I think and fell about things
[,12]	AS28	numeric	My chain-of-command works well
[,13]	HRS	numeric	How many hours do you usually work in a day
[,14]	RELIG	numeric	How often do you gain strength of comfort from religious beliefs

## References

Bliese, P. D. & Halverson, R. R. (1996). Individual and nomothetic models of job stress: An examination of work hours, cohesion, and well-being. Journal of Applied Social Psychology, 26, 1171-1189.

Bliese, P. D., Halverson, R. R., & Rothberg, J. (2000). Using random group resampling (RGR) to estimate within-group agreement with examples using the statistical language R.

boot.icc

Bootstrap ICC values in 2-level data

#### **Description**

Implements a 2-level bootstrap. The bootstrap first draws a sample of level-2 units with replacement, and in a second stage draws a sample of level-1 observations with replacement from the

boot.icc 9

level-2 units. Following each bootstrap replication, the Intraclass Correlation Coefficient 1 is estimated using the lme function.

#### Usage

```
boot.icc(x, grpid, nboot, aov.est=FALSE)
```

#### **Arguments**

x A vector representing the variable upon which to estimate the ICC values.

grpid A vector representing the level-2 unit identifier.

nboot The number of bootstrap iterations. Computational demands underlying a 2-

level bootstrap are heavy, so the examples use 100; however, the number of

interations should generally be 10,000.

aov.est An option to estimate the ICC using aov.

#### Value

Provides ICC(1) estimates for each bootstrap draw.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

## See Also

```
ICC1 ICC2
```

```
## Not run:
data(bh1996)
ICC.OUT<-boot.icc(bh1996$WBEING,bh1996$GRP,100)
quantile(ICC.OUT,c(.025,.975))
## End(Not run)</pre>
```

10 cohesion

#### Description

This data set contains the complete data used in Chen (2005). Chen (2005) examined newcomer adaptation in 65 project teams. The level of analysis was the team-level. In the study, team leaders assessed the initial team performance (TMPRF) at time 1 and then assessed newcomer performance over three additional time points (NCPRF.T1, NCPRF.T2, NCPRF.T3). Initial team expectations (TMEXP) and initial newcomer empowerment (NCEMP) were also assessed and modeled, but were not analyzed as repeated measures. To specify the Table 2 model in Chen (2005), these data need to be converted to univariate or stacked form (see the make.univ function). Using the default values of make.univ and creating a dataframe called chen2005.univ, the specific lme model is Ime(MULTDV~NCEMP\*TIME+TMEXP\*TIME+TMPRF\*TIME,random=~TIMEIID,chen2005.univ)

#### Usage

data(chen2005)

## **Format**

A data frame with 7 columns and 65 team-level observations

[,1]	ID	numeric	Team Identifier
[,1]	ID	Humence	Team ruentinei
[,2]	TMPRF	numeric	Initial Team Performance (time 1 in article)
[,3]	<b>TMEXP</b>	numeric	Team Expectations (time 1 in article)
[,4]	NCEMP	numeric	Initial Newcomer Empowerment(time 2 in article)
[,5]	NCPRF.T1	numeric	Newcomer Performance Time 1 (time 2 in article)
[,6]	NCPRF.T2	numeric	Newcomer Performance Time 2 (time 3 in article)
[,7]	NCPRF.T3	numeric	Newcomer Performance Time 3 (time 4 in article)

#### References

Chen, G.(2005). Newcomer adaptation in team: Multilevel antecedents and outcomes. Academy of Management Journal, 48, 101-116.

cohesion	Five cohesion ratings from 11 individuals nested in 4 platoons in 2 larger units

# **Description**

This data set contains five cohesion measures provided by 11 individuals. The individuals providing the measures are members of four platoons further nested within two larger units. This data file is used for demonstative purposes in the document "Multilevel Modeling in R" that accompanies this package.

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#### Usage

data(cohesion)

#### **Format**

A data frame with 7 columns and 11 observations

UNIT	numeric	Higher-level Unit Identifier
PLATOON	numeric	Lower-level Platoon Identifier
COH01	numeric	First Cohesion Variable
COH02	numeric	Second Cohesion Variable
COH03	numeric	Third Cohesion Variable
COH04	numeric	Fourth Cohesion Variable
COH05	numeric	Fifth Cohesion Variable
	PLATOON COH01 COH02 COH03 COH04	PLATOON numeric COH01 numeric COH02 numeric COH03 numeric COH04 numeric

cordif

Estimate whether two independent correlations differ

# **Description**

This function tests for statistical differences between two independent correlations using the formula provided on page 54 of Cohen & Cohen (1983). The function returns a z-score estimate.

# Usage

```
cordif(rvalue1,rvalue2,n1,n2)
```

# Arguments

rvalue1	Correlation value from first sample.
rvalue2	Correlation value from second sample.
n1	The sample size of the first correlation.
n2	The sample size of the second correlation.

#### Value

Produces a single value, the z-score for the differences between the correlations.

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Cohen, J. & Cohen, P. (1983). Applied multiple regression/correlation analysis for the behavioral sciences (2nd Ed.). Hillsdale, NJ: Lawrence Erlbaum Associates.

12 cordif.dep

#### See Also

```
rtoz cordif.dep
```

#### **Examples**

```
cordif(rvalue1=.51,rvalue2=.71,n1=123,n2=305)
```

cordif.dep

Estimate whether two dependent correlations differ

# **Description**

This function tests for statistical differences between two dependent correlations using the formula provided on page 56 of Cohen & Cohen (1983). The function returns a t-value, the DF and the p-value.

# Usage

```
cordif.dep(r.x1y,r.x2y,r.x1x2,n)
```

# Arguments

r.x1y	The correlation between x1 and y where y is typically the outcome variable.
r.x2y	The correlation between x2 and y where y is typically the outcome variable.
r.x1x2	The correlation between $x1$ and $x2$ (the correlation between the two predictors).
n	The sample size.

# Value

Returns three values. A t-value, DF and p-value.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

## References

Cohen, J. & Cohen, P. (1983). Applied multiple regression/correlation analysis for the behavioral sciences (2nd Ed.). Hillsdale, nJ: Lawrence Erlbaum Associates.

#### See Also

cordif

```
cordif.dep(r.x1y=.30,r.x2y=.60,r.x1x2=.10,n=305)
```

cronbach 13

cronbach

Estimate Cronbach's Alpha

# Description

This function calculates the Cronbach's Alpha estimate of reliability for a multi-item scale.

# Usage

```
cronbach(items)
```

# Arguments

items An matrix or data frame where each column represents an item in a multi-item

scale

# Value

Alpha Estimate of Cronbach's Alpha.

N The number of observations on which the Alpha was estimated.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

# References

Cronbach L. J. (1951) Coefficient Alpha and the internal structure of tests. Psychometrika, 16,297-334

# See Also

cronbach

```
data(bhr2000)
cronbach(bhr2000[,2:11])
```

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GmeanRel

Group Mean Reliability from an lme model (nlme package)

# **Description**

This function calculates the group-mean reliability from a linear mixed effects (lme) model. If group sizes are identical, the group-mean reliability estimate equals the ICC(2) estimate from an ANOVA model. When group sizes differ, however, a group-mean reliability estimate is calculated for each group based on the group size. The group-mean reliability estimate for each group is based upon the Spearman-Brown formula, the overall ICC, and group size for each group.

# Usage

```
GmeanRel(object)
```

# **Arguments**

object A Linear Mixed Effect (lme) object.

#### Value

ICC Intraclass Correlation Coefficient

Group A vector containing all the group names.

GrpSize A vector containing all the group sizes.

MeanRel A vector containing the group-mean reliability estimate for each group.

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

## References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and Analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

Bartko, J.J. (1976). On various intraclass correlation reliability coefficients. Psychological Bulletin, 83, 762-765.

#### See Also

```
ICC1 ICC2 lme
```

```
data(bh1996)
library(nlme)
tmod<-lme(WBEING~1,random=~1|GRP,data=bh1996)
GmeanRel(tmod)</pre>
```

graph.ran.mean 15

# Description

This function uses random group resampling (RGR) to create a distribution of pseudo group means. The pseudo group means are then contrasted with actual group means to provide a visualization of the group-level properties of the data. It is, in essense, a way of visualizing an Intraclass Correlation Coefficient - ICC(1).

# Usage

```
graph.ran.mean(x, grpid, nreps, limits, graph=TRUE, bootci=FALSE)
```

# **Arguments**

x	The vector representing the construct of interest.
grpid	A vector identifying the groups associated with x.
nreps	A number representing the number of random groups to generate. Because groups are created with the exact size characteristics of the actual groups, the total number of pseudo groups created may be calculated as nreps * Number Actual Groups. The value chosen for nreps only affects the smoothness of the pseudo group line – values greater than 25 should provide sufficiently smooth lines. Values of 1000 should be used if the bootci option is TRUE although only 25 are used in the example to reduce computation time.
limits	Controls the upper and lower limits of the y-axis on the plot. The default is to set the limits at the 10th and 90th percentiles of the raw data. This option only affects how the data is plotted.
graph	Controls whether or not a plot is returned. If graph=FALSE, the program returns a data frame with two columns. The first column contains the sorted means from the actual groups, and the second column contains the sorted means from the pseudo groups. This can be useful for plotting results in other programs.
bootci	Determines whether approximate 95 percent confidence interval estimates are calculated and plotted. If bootci is TRUE, the nreps option should be 1000 or more.

# Value

Produces either a plot (graph=TRUE) or a data.frame (graph=FALSE)

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

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#### References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

#### See Also

```
ICC1 mix.data
```

# **Examples**

ICC1

Function to Estimate Intraclass Correlation Coefficient 1 or ICC(1) from an aov model

# **Description**

This function calculates the Intraclass Correlation Coefficient 1 or ICC(1) from an ANOVA model. This value is equivalent to the ICC discussed in the random coefficient modeling literature, and represents the amount of individual-level variance that can be "explained" by group membership.

#### Usage

```
ICC1(object)
```

#### **Arguments**

object

An ANOVA (aov) object from an one-way analysis of variance.

# Value

Provides an estimate of ICC(1) for the sample.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

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#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and Analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

Bartko, J.J. (1976). On various intraclass correlation reliability coefficients. Psychological Bulletin, 83, 762-765.

#### See Also

ICC2 aov

#### **Examples**

```
data(bh1996)
hrs.mod<-aov(HRS~as.factor(GRP),data=bh1996)
ICC1(hrs.mod)</pre>
```

ICC2

Function to Estimate Intraclass Correlation Coefficient 2 or ICC(2) from an aov model

#### **Description**

This function calculates the Intraclass Correlation Coefficient 2 or ICC(2) from an ANOVA model. This value represents the reliability of the group means.

# Usage

ICC2(object)

# **Arguments**

object

An ANOVA (aov) object from an one-way analysis of variance.

## Value

Provides an estimate of ICC(1) for the sample.

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and Analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

Bartko, J.J. (1976). On various intraclass correlation reliability coefficients. Psychological Bulletin, 83, 762-765.

18 item.total

# See Also

```
ICC1 aov
```

#### **Examples**

```
data(bh1996)
hrs.mod<-aov(HRS~as.factor(GRP),data=bh1996)
ICC2(hrs.mod)</pre>
```

item.total

Item-total correlations

# **Description**

This function calculates item-total correlations in multi-item scales.

#### Usage

```
item.total(items)
```

# **Arguments**

items A matrix or dataframe where each column represents an item in a multi-item

scale.

# Value

Variable Variable examined in the reliability analyses.

Item.Total The item-total correlation.

Alpha. Without The Cronbach Alpha reliability estimate of the scale without the variable.

N The number of observations on which the analyses were calculated.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### References

Cronbach L. J. (1951) Coefficient Alpha and the internal structure of tests. Psychometrika, 16,297-334

## See Also

cronbach

```
data(bhr2000)
item.total(bhr2000[,2:11])
```

lq2002

klein2000

Data from Klein, Bliese, Kozlowski et al., (2000)

#### Description

This data set contains the complete data used in Klein et al. (2000). The Klein et al. chapter uses a simulated data set to compare and contrast WABA, HLM, and Cross-Level Operator Analyses (CLOP). The simulated data set was created by Paul Bliese.

# Usage

data(klein2000)

#### **Format**

A data frame with 9 columns and 750 observations from 50 groups

[,1]	GRPID	numeric	Group Identifier
[,2]	JOBSAT	numeric	Job Satisfaction (DV)
[,3]	COHES	numeric	Cohesion
[,4]	POSAFF	numeric	Positive Affect
[,5]	PAY	numeric	Pay
[,6]	NEGLEAD	numeric	Negative Leadership
[,7]	WLOAD	numeric	Workload
[,8]	TASKSIG	numeric	Task Significance
[,9]	PHYSEN	numeric	Physical Environment

#### References

Klein, K. J., Bliese, P.D., Kozlowski, S. W. J, Dansereau, F., Gavin, M. B., Griffin, M. A., Hofmann, D. A., James, L. R., Yammarino, F. J., & Bligh, M. C. (2000). Multilevel analytical techniques: Commonalities, differences, and continuing questions. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 512-553). San Francisco, CA: Jossey-Bass, Inc

1q2002

Data used in special issue of Leadership Quarterly, Vol. 13, 2002

#### **Description**

This dataset contains the complete data used in a special issue of Leadership Quarterly edited by Paul Bliese, Ronald Halverson and Chet Schriesheim in 2002 (Vol 13). Researchers from several universities analyzed this common dataset using various multilevel techniques. The three scales used in the analyses are Leadership Climate (LEAD), Task Significance (TSIG) and Hostility (HOSTILE). The data set contains each item making up these scales. These items were used by Cohen, Doveh and Nahum-Shani (2009).

20 lq2002

# Usage

data(1q2002)

#### **Format**

A data frame with 27 columns and 2,042 observations from 49 groups

[,1]	COMPID	numeric	Army Company Identifying Variable
[,2]	SUB	numeric	Subject Number
[,3]	LEAD01	numeric	Officers Get Cooperation From Company (EXV01)
[,4]	LEAD02	numeric	NCOs Get Cooperation From Company (EXV02)
[,5]	LEAD03	numeric	Impressed By Leadership (EXV04)
[,6]	LEAD04	numeric	Go For Help Within Chain of Command (EXV05)
[,7]	LEAD05	numeric	Officers Would Lead Well In Combat (EXV07)
[,8]	LEAD06	numeric	NCOs Would Lead Well In Combat (EXV08)
[,9]	LEAD07	numeric	Officers Interested In Welfare (EXV11)
[,10]	LEAD08	numeric	NCOs Interested In Welfare (EXV13)
[,11]	LEAD09	numeric	Officers Interested In What I Think (EXV14)
[,12]	LEAD10	numeric	NCOs Interested In What I Think (EXV15)
[,13]	LEAD11	numeric	Chain Of Command Works Well (EXV16)
[,14]	TSIG01	numeric	What I Am Doing Is Important (MIS05)
[,15]	TSIG02	numeric	Making Contribution To Mission (MIS06)
[,16]	TSIG03	numeric	What I Am Doing Accomplishes Mission (MIS07)
[,17]	HOSTIL01	numeric	Easily Annoyed Or Irritated (BSI09)
[,18]	HOSTIL02	numeric	Temper Outburst That You Cannot Control (BSI18)
[,19]	HOSTIL03	numeric	Urges To Harm Someone (BSI47)
[,20]	HOSTIL04	numeric	Urges To Break Things (BSI49)
[,21]	HOSTIL05	numeric	Getting Into Frequent Arguments (BSI54)
[,22]	LEAD	numeric	Leadership Climate Scale Score
[,23]	TSIG	numeric	Task Significance Scale Score
[,24]	HOSTILE	numeric	Hostility Scale Score
[,25]	GLEAD	numeric	Leadership Climate Scale Score Aggregated By Company
[,26]	GTSIG	numeric	Task Significance Scale Score Aggregated By Company
[,27]	GHOSTILE	numeric	Hostility Scale Score Aggregated By Company

#### References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

Bliese, P. D., Halverson, R. R., & Schriesheim, C. A. (2002). Benchmarking multilevel methods: Comparing HLM, WABA, SEM, and RGR. Leadership Quarterly, 13, 3-14.

Cohen, A., Doveh, E., & Nahum-Shani, I. (2009). Testing agreement for multi-item scales with the indices rwg(j) and adm(j). Organizational Research Methods, 12, 148-164.

make.univ 21

make.univ Convert data from multivariate to univariate form
---

#### **Description**

Longitudinal data is often stored in multivariate or wide form. In multivariate form, each row contains data from one subject, and repeated measures variables are indexed by different names (e.g., OUTCOME.T1, OUTCOME.T2, OUTCOME.T3). In repeated measures designs and growth modeling, data often needs to be converted to univariate or stacked form where each row represents one of the repeated measures indexed by a TIME variable nested within subject. In univariate form, each subject has as many rows of data as there are time points. R has several functions to convert data from wide to long formats and vice versa including reshape. The code used in make.univ borrows heavily from code provided in Chambers and Hastie (1991). the

## Usage

```
make.univ(x,dvs,tname="TIME", outname="MULTDV")
```

#### **Arguments**

x A dataframe in multivariate form.

dvs A subset dataframe of x containing the repeated measures columns. Note that

the repeated measures must be ordered from Time 1 to Time N for this function

to work properly.

tname An optional name for the new time variable. Defaults to TIME.

outname An optional name for the outcome variable name. Defaults to MULTDV.

# Value

Returns a dataframe in univariate (i.e., stacked) form with a TIME variable representing the repeated observations, and a variable named MULTDV representing the time-indexed variable. The TIME variable begins with 0.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D., & Ployhart, R. E. (2002). Growth modeling using random coefficient models: Model building, testing and illustrations. Organizational Research Methods, 5, 362-387.

Chambers, J. M., & Hastie, T. J. (1991). Statistical models in S. CRC Press, Inc..

#### See Also

mult.make.univ reshape

22 mix.data

## **Examples**

```
data(univbct) #a dataframe in univariate form for job satisfaction
TEMP<-univbct[3*1:495,c(22,1:17)] #convert back to multivariate form
#Transform data to univariate form
TEMP2<-make.univ(x=TEMP,dvs=TEMP[,c(10,13,16)])
#Same as above, but renaming repeated variable
TEMP3<-make.univ(x=TEMP,dvs=TEMP[,c(10,13,16)],outname="JOBSAT")</pre>
```

mix.data

Randomly mix grouped data

# Description

This function is called by graph.ran.mean (and potentially other functions) to randomly mix data and create new pseudo group ID variables. Pseudo group IDs match real group IDs in terms of size.

#### Usage

```
mix.data(x,grpid)
```

# **Arguments**

x A matrix or vector containing data to be randomly sorted.

grpid A vector containing a group identifier.

#### Value

newid A pseudo group ID. grpid The real group ID.

x The values in x arranged as belonging to newid.

## Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

## References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

#### See Also

```
graph.ran.mean
```

mult.icc 23

#### **Examples**

mult.icc

Multiple ICCs from a dataset

# **Description**

Given a data frame and a group identifier, this function will estimate ICC(1) and ICC(2) values for each column in the dataframe. Note that this function depends upon the nlme package, and it only works with one level of nesting (e.g., students within schools). The dependent variable is assumed to be gaussian.

# Usage

```
mult.icc(x, grpid)
```

# **Arguments**

x A data frame containing the variables of interest in each column.

grpid A vector identifying the groups from which the variables originated.

#### Value

Variable The variable name.

ICC1 The intraclass correlation coefficient 1.

ICC2 The group mean reliability or intraclass correlation coefficient 2.

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and Analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

Bartko, J.J. (1976). On various intraclass correlation reliability coefficients. Psychological Bulletin, 83, 762-765.

#### See Also

ICC2 ICC1

24 mult.make.univ

#### **Examples**

```
library(nlme)
data(bh1996)
mult.icc(bh1996[,c("HRS","LEAD","COHES")],grpid=bh1996$GRP)
```

mult.make.univ

Convert two or more variables from multivariate to univariate form

## **Description**

Longitudinal data is often stored in multivariate or wide form. In multivariate form, each row contains data from one subject, and repeated measures variables are indexed by different names (e.g., OUTCOME.T1, OUTCOME.T2, OUTCOME.T3). In the case of repeated measures designs and growth modeling, it is necessary to convert the data to univariate or stacked form where each row represents one of the repeated measures indexed by a TIME variable and nested within subject. In univariate form, each subject has as many rows of data as there are time points. The make.univ function in the multilevel library will convert a single item to univariate form while the mult.make.univ function converts two or more variables to univariate form. The mult.make.univ function was developed by Patrick Downes at the University of Iowa, and was recommended for inclusion in the multilevel library in January of 2013.

#### Usage

```
mult.make.univ(x,dvlist,tname="TIME", outname="MULTDV")
```

#### **Arguments**

x A dataframe in multivariate form.

dvlist A list containing the repeated measures. Note that each element of the list must

be ordered from Time 1 to Time N for this function to work properly.

tname An optional name for the new time variable. Defaults to TIME.

outname An optional name for the outcome variable name. Defaults to MULTDV1 to

MULTDV(N).

#### Value

Returns a dataframe in univariate (i.e., stacked) form with a TIME variable representing the repeated observations, and new variables representing the time-indexed variables (MULTDV1, MULTDV2, etc.). The TIME variable begins with 0.

#### Author(s)

Patrick Downes <pat-downes@uiowa.edu> Paul Bliese <paul.bliese@moore.sc.edu>

quantile.agree.sim 25

#### References

Bliese, P. D., & Ployhart, R. E. (2002). Growth modeling using random coefficient models: Model building, testing and illustrations. Organizational Research Methods, 5, 362-387.

#### See Also

```
make.univ
```

## **Examples**

```
data(univbct) #a dataframe in univariate form for job sat
TEMP<-univbct[3*1:495,c(22,1:17)] #convert back to multivariate form
names(TEMP) #use the column names to find the column numbers

#Create a list of DV's - each DV should have the same number of obs
dvlist <- list(c(10,13,16),c(11,14,17))
names(dvlist) <- c("JOBSAT","COMMIT") #names for univariate output

#Transform the data into univariate form with multiple level-1 variables
mldata <- mult.make.univ(x=TEMP,dvlist=dvlist)</pre>
```

quantile.agree.sim

S3 method for class 'agree.sim'

#### **Description**

This function provides a concise quantile summary of objects created using the functions rwg.sim and rwg.j.sim. The simulation functions for rwg and rwg.j return a limited number of estimated values. Consequently, the normal quantile methods are biased. The quantile methods incorporated in this function produce unbiased estimates.

#### Usage

```
## S3 method for class 'agree.sim'
quantile(x,confint,...)
```

#### **Arguments**

x An object of class 'agree.sim'.

confint The confidence intervals to return. The values of 0.95 and 0.99 return the ap-

proximate 95th and 99th percentile confidence intervals (p=.05 and p=.01).

... Optional arguments. None used.

#### Value

A dataframe with two columns. The first column contains the quantile value and the second contains the estimate based on the object.

26 quantile.disagree.sim

#### Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

```
rwg.sim rwg.j.sim
```

# **Examples**

```
#An example from Dunlap et al. (2003). The estimate from Dunlap et al. #Table 2 is 0.53 RWG.OUT<-rwg.sim(gsize=10,nresp=5,nrep=1000) quantile(RWG.OUT, c(.95,.99))
```

quantile.disagree.sim S3 method for class 'disagree.sim'

#### Description

This function provides a concise quantile summary of objects created using the function ad.m.sim. The simulation functions for the average deviation of the mean (or median) return a limited number of estimated values. Consequently, the normal quantile methods are biased. The quantile methods incorporated in this function produce unbiased estimates.

# Usage

```
## S3 method for class 'disagree.sim'
quantile(x,confint,...)
```

#### **Arguments**

x An object of class 'disagree.sim'.

confint The confidence intervals to return. The values of 0.05 and 0.01 return the ap-

proximate 5 percent and 1 percent confidence intervals. Values equal to or

smaller than these values are significant (p=.05, p=.01).

... Optional arguments. None used.

## Value

A dataframe with two columns. The first column contains the quantile value and the second contains the estimate based on the object.

#### Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

quantile.rgr.waba 27

#### See Also

```
ad.m.sim
```

# **Examples**

quantile.rgr.waba

S3 method for class 'rgr.waba'

# Description

This function provides a concise quantile summary of objects created using the function rgr.waba.

#### Usage

```
## S3 method for class 'rgr.waba'
quantile(x,confint,...)
```

#### **Arguments**

x An object of class 'rgr.waba'.

confint The confidence intervals to return. The values of 0.025 and 0.975 return the

approximate two-tailed 95th percentile confidence intervals (p=.05).

... Optional arguments. None used.

#### Value

A dataframe containing the confidence intervals for each parameter in the rgr.waba model.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

```
rgr.waba
```

28 ran.group

## **Examples**

```
data(bh1996)
#estimate the model based on actual group membership
waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP)
#create 100 pseudo group runs and summarize
RWABA<-rgr.waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP,100)
quantile(RWABA,confint=c(.025,.975))</pre>
```

ran.group

Randomly mix grouped data and return function results

# Description

This function is called by rgr.agree (and potentially other functions). The ran.group function randomly mixes data and applies a function to the pseudo groups. Pseudo group IDs match real group IDs in terms of size.

# Usage

```
ran.group(x,grpid,fun,...)
```

# **Arguments**

x A matrix or vector containing data to be randomly sorted.

grpid A vector containing a group identifier.

fun A function to be applied to the observations within each random group.

... Additional arguments to fun.

#### Value

A vector containing the results of applying the function to each random group.

#### Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

#### See Also

```
rgr.agree
```

rgr.agree 29

## **Examples**

```
data(bh1996)
ran.group(bh1996$HRS,bh1996$GRP,mean)
```

rgr.agree

Random Group Resampling for Within-group Agreement

#### **Description**

This function uses random group resampling (RGR) to estimate within group agreement. RGR agreement compares within group variances from actual groups to within group variances from pseudo groups. Evidence of significant agreement is inferred when variances from the actual groups are significantly smaller than variances from pseudo groups. RGR agreement methods are rarely reported, but provide another way to consider group level properties in data.

#### Usage

```
rgr.agree(x, grpid, nrangrps)
```

#### **Arguments**

x A vector upon which to estimate agreement.

grpid A vector identifying the groups from which x originated (actual group member-

ship).

nrangrps A number representing the number of random groups to generate. Note that the

number of random groups created must be directly divisible by the number of actual groups to ensure that group sizes of pseudo groups and actual groups are identical. The rgr.agree routine will generate the number of pseudo groups that most closely approximates nrangrps given the group size characteristics of the

data.

#### Value

An object of class 'rgr.agree' with the following components:

NRanGrp The number of random groups created.

AvRGRVar The average within-group variance of the random groups.

SDRGRVar Standard deviation of random group variances used in the z-score estimate.

zvalue Z-score difference between the actual group and random group variances.

RGRVARS The random group variances.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

30 rgr.OLS

#### References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

Bliese, P.D., Halverson, R. R., & Rothberg, J. (2000). Using random group resampling (RGR) to estimate within-group agreement with examples using the statistical language R. Walter Reed Army Institute of Research.

Ludtke, O. & Robitzsch, A. (2009). Assessing within-group agreement: A critical examination of a random-group resampling approach. Organizational Research Methods, 12, 461-487.

#### See Also

```
rwg rwg.j
```

#### **Examples**

```
data(bh1996)
RGROUT<-rgr.agree(bh1996$HRS,bh1996$GRP,1000)
summary(RGROUT)</pre>
```

rgr.OLS

Random Group Resampling OLS Regression

#### **Description**

This function uses Random Group Resampling (RGR) within an Ordinary Least Square (OLS) framework to allow one to contrast actual group results with pseudo group results. The number of columns in the output matrix of the function (OUT) has to correspond to the number of mean squares you want in the output which in turn is a function of the number of predictors. This specific function does RGR on an OLS hierarchical OLS model with two predictors as in Bliese & Halverson (2002). To run this analysis on data with more predictors, the function will have to be modified.

## Usage

```
rgr.OLS(xdat1,xdat2,ydata,grpid,nreps)
```

# Arguments

xdat1	The first predictor.
xdat2	The second predictor.
ydata	The outcome.
grpid	The group identifier.
nreps	The number of pseudo groups to create.

rgr.waba 31

#### Value

A matrix containing mean squares. Each row provides mean square values for a single pseudo group iteration

#### Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### References

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

#### See Also

```
mix.data
```

## **Examples**

```
data(1q2002)
RGROUT<-rgr.OLS(1q2002$LEAD,1q2002$TSIG,1q2002$HOSTILE,1q2002$COMPID,100)
#Compare values to those reported on p.62 in Bliese & Halverson (2002)
summary(RGROUT)</pre>
```

rgr.waba

Random Group Resampling of Covariance Theorem Decomposition

# **Description**

This routine performs the covariance theorem decomposition discussed by Robinson (1950) and Dansereau, Alutto and Yammarino (1984), but builds upon this work by incorporating Random Group Resampling or RGR. RGR is used to randomly assign individuals to pseudo groups. This creates sampling distributions of the covariance theorem components, and allows one to contrast actual group covariance components to pseudo group covariance components.

Note that rgr.waba is a labor intensive routine.

#### Usage

```
rgr.waba(x, y, grpid, nrep)
```

# **Arguments**

x	A vector representing one variable for the correlation.
у	A vector representing the other variable for the correlation.
grpid	A vector identifying the groups from which X and Y originated.
nrep	The number of times that the entire data set is reassigned to pseudo groups

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#### Value

Returns an object of class rgr.waba. The object is a list containing each random run for each component of the covariance theorem.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. & Halverson, R. R. (1996). Individual and nomothetic models of job stress: An examination of work hours, cohesion, and well-being. Journal of Applied Social Psychology, 26, 1171-1189.

Bliese, P. D., & Halverson, R. R. (2002). Using random group resampling in multilevel research. Leadership Quarterly, 13, 53-68.

Dansereau, F., Alutto, J. A., & Yammarino, F. J. (1984). Theory testing in organizational behavior: The varient approach. Englewood Cliffs, NJ: Prentice-Hall.

Robinson, W. S. (1950). Ecological correlations and the behavior of individuals. American Sociological Review, 15, 351-357.

## See Also

waba

```
# This example is from Bliese & Halverson (1996). Notice that all of the
# values from the RGR analysis differ from the values based on actual
# group membership. Confidence intervals for individual components can
# be estimated using the quantile command.

data(bh1996)

#estimate the actual group model
waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP)

#create 100 pseudo group runs and summarize the model
RWABA<-rgr.waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP,100)
summary(RWABA)

#Estimate 95th percentile confidence intervals (p=.05)
quantile(RWABA,c(.025,.975))</pre>
```

rmv.blanks 33

rmv.blanks	Remove blanks spaces from non-numeric variables imported from SPSS dataframes
	•

# Description

When large SPSS datasets are imported into R, non-numeric fields frequently have numerous blank spaces prior to the text. The blank spaces make it difficult to summarize non-numeric text. The function is applied to an entire dataframe and removes the blank spaces.

# Usage

```
rmv.blanks(object)
```

# **Arguments**

object

Typically a dataframe created from an imported SPSS file.

# Value

Returns a new dataframe without preceeding

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

# See Also

```
read.spss
```

```
## Not run: library(foreign)
mydata<-read.spss(file.choose(),to.data.frame=T,use.value.labels=F)
mydata<-rmv.blanks(mydata)
## End(Not run)</pre>
```

34 rtoz

rtoz

Conducts an r to z transformation

# Description

This function transforms a correlation (r) to a z variate using the formula provided on page 53 of Cohen & Cohen (1983). The formula is  $z=.5*((\log(1+r))-(\log(1-r)))$  where r is the correlation.

# Usage

```
rtoz(rvalue)
```

# Arguments

rvalue

The correlation for which one wants the z transformation.

#### Value

Produces a single value, the z transformation.

# Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

# References

Cohen, J. & Cohen, P. (1983). Applied multiple regression/correlation analysis for the behavioral sciences (2nd Ed.). Hillsdale, NJ: Lawrence Erlbaum Associates.

# See Also

cordif

# **Examples**

rtoz(.84)

rwg 35

rwg

James et al., (1984) agreement index for single item measures

#### **Description**

This function calculates the within group agreement measure rwg for single item measures as described in James, Demaree and Wolf (1984). The rwg is calculated as rwg = 1-(Observed Group Variance/Expected Random Variance). James et al. (1984) recommend truncating the Observed Group Variance to the Expected Random Variance in cases where the Observed Group Variance was larger than the Expected Random Variance. This truncation results in an rwg value of 0 (no agreement) for groups with large variances.

# Usage

```
rwg(x, grpid, ranvar=2)
```

## Arguments

x A vector representing the construct on which to estimate agreement.

grpid A vector identifying the groups from which x originated.

ranvar The random variance to which actual group variances are compared. The value

of 2 represents the variance from a rectangular distribution in the case where there are 5 response options (e.g., Strongly Disagree, Disagree, Neither, Agree, Strongly Agree). In cases where there are not 5 response options, the rectangular distribution is estimated using the formula ranvar  $= (A^2 - 1)/12$  where A is the number of response options. While the rectangular distribution is widely

used, other random values may be more appropriate.

#### Value

grpid The group identifier

rwg The rwg estimate for the group

gsize The group size

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

James, L.R., Demaree, R.G., & Wolf, G. (1984). Estimating within-group interrater reliability with and without response bias. Journal of Applied Psychology, 69, 85-98.

36 rwg.j

#### See Also

```
ad.m rwg.j rwg.sim rgr.agree rwg.j.lindell
```

#### **Examples**

```
data(1q2002)
RWGOUT<-rwg(1q2002$LEAD,1q2002$COMPID)
RWGOUT[1:10,]
summary(RWGOUT)</pre>
```

rwg.j

James et al., (1984) agreement index for multi-item scales

# **Description**

This function calculates the within group agreement measure rwg(j) for multiple item measures as described in James, Demaree & Wolf (1984). James et al. (1984) recommend truncating the Observed Group Variance to the Expected Random Variance in cases where the Observed Group Variance was larger than the Expected Random Variance. This truncation results in an rwg.j value of 0 (no agreement) for groups with large variances.

#### Usage

```
rwg.j(x, grpid, ranvar=2)
```

#### **Arguments**

x A matrix representing the scale items. Each column of the matrix represents a

separate item, and each row represents an individual respondent.

grpid A vector identifying the group from which x originated.

ranvar The random variance to which actual group variances are compared. The value

of 2 represents the variance from a rectangular distribution in the case where there are 5 response options (e.g., Strongly Disagree, Disagree, Neither, Agree, Strongly Agree). In cases where there are not 5 response options, the rectangular distribution is estimated using the formula  $\mathtt{ranvar} = (A^2 - 1)/12$  where A is the number of response options. While the rectangular distribution is widely

used, other random values may be more appropriate.

#### Value

rwg.j The rwg(j) estimate for the group

gsize The group size

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#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

James, L.R., Demaree, R.G., & Wolf, G. (1984). Estimating within-group interrater reliability with and without response bias. Journal of Applied Psychology, 69, 85-98.

#### See Also

```
ad.m rwg rgr.agree rwg.j.lindell rwg.j.sim
```

## **Examples**

```
data(1q2002)
RWGOUT<-rwg.j(lq2002[,3:13],lq2002$COMPID)
RWGOUT[1:10,]
summary(RWGOUT)
```

rwg.j.lindell

Lindell et al. r\*wg(j) agreement index for multi-item scales

# **Description**

This function calculates the Lindell et al r\*wg(j) within-group agreement index for multiple item measures. It is similar to the James, Demaree and Wolf (1984) rwg and rwg(j) indices. The r\*wg(j) index is calculated by taking the average item variability as the Observed Group Variance, and using the average item variability in the numerator of the rwg formula (rwg=1-(Observed Group Variance/ Expected Random Variance)). In practice, this means that the r\*wg(j) does not increase as the number of items in the scale increases as does the rwg(j). Additionally, the r\*wg(j) allows Observed Group Variances to be larger than Expected Random Variances. In practice this means that r\*wg(j) values can be negative.

# Usage

```
rwg.j.lindell(x, grpid, ranvar=2)
```

## **Arguments**

A matrix representing the scale of interest upon which one is interested in esti-Х mating agreement. Each column of the matrix represents a separate scale item,

and each row represents an individual respondent.

A vector identifying the groups from which x originated.

grpid

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ranvar

The random variance to which actual group variances are compared. The value of 2 represents the variance from a rectangular distribution in the case where there are 5 response options (e.g., Strongly Disagree, Disagree, Neither, Agree, Strongly Agree). In cases where there are not 5 response options, the rectangular distribution is estimated using the formula ranvar  $= (A^2 - 1)/12$  where A is the number of response options. Note that one is not limited to the rectangular distribution; rather, one can include any appropriate random value for ranvar.

#### Value

grpid The group identifier

rwg.lindell The r\*wg(j) estimate for the group

gsize The group size

## Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

James, L.R., Demaree, R.G., & Wolf, G. (1984). Estimating within-group interrater reliability with and without response bias. Journal of Applied Psychology, 69, 85-98.

Lindell, M. K. & Brandt, C. J. (1999). Assessing interrater agreement on the job relevance of a test: A comparison of CVI, T, rWG(J), and r\*WG(J) indexes. Journal of Applied Psychology, 84, 640-647.

#### See Also

```
rwg rwg.j rgr.agree
```

## **Examples**

```
data(lq2002)
RWGOUT<-rwg.j.lindell(lq2002[,3:13],lq2002$COMPID)
RWGOUT[1:10,]
summary(RWGOUT)</pre>
```

rwg.j.sim

Simulate rwg(j) values from a random null distribution

# Description

This function is based on the work of Cohen, Doveh and Eick (2001) and Cohen, Doveh and Nahum-Shani (2009). The function draws data from a random uniform null distribution, and calculates the James, Demaree and Wolf (1984) within group agreement measure rwg(j) for multiple item scales. By repeatedly drawing random samples, a distribution of the rwg(j) is generated. The sampling distribution can be used to calculate confidence intervals for different combinations of

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group sizes and number of items (J). Users provide the number of scale response options (A) and the number of random samples. By default, items (J) drawn in the simulation are independent (non-correlated); however, an optional argument (itemcors) allows the user to specify a correlation matrix with relationships among items. Cohen et al. (2001) show that values of rwg(j) are primarily a function of the number of items and the group size and are not strongly influenced by correlations among items; nonetheless, assuming correlations among items is more realistic and thereby is a preferred model (see Cohen et al., 2009). If item correlations are provided, the MASS library also needs to be attached.

# Usage

```
rwg.j.sim(gsize, nitems, nresp, itemcors=NULL, nrep)
```

# Arguments

gsize	Group size used in the rwg(j) simulation.
nitems	The number of items (J) in the multi-item scale on which to base the simulation. If itemcors are provided, this is an optional argument as nitems will be calculated from the correlation matrix.
nresp	The number of response options for the J items in the simulation (e.g., there would be 5 response options if using Strongly Disagree, Disagree, Neither, Agree, Strongly Agree).
itemcors	An optional argument containing a correlation matrix with the item correlations.
nrep	The number of rwg(j) values to simulate. This will generally be 10,000 or more, but only 1,000 are used in the examples to increase the speed.

## Value

rwg.j	rwg(j) value from each of the nrep simulations.
gsize	Simulation group size.
nresp	Simulated number of response options.
nitems	Number of items in the multiple item scale. Either provided in the call or calculated from the correlation matrix, if given.
rwg.j.95	95 percent confidence interval estimate associated with a p-value of .05. Values greater than or equal to the rwg.j.95 value are considered significant.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

# References

Cohen, A., Doveh, E., & Nahum-Shani, I. (2009). Testing agreement for multi-item scales with the indices rwg(j) and adm(j). Organizational Research Methods, 12, 148-164.

Cohen, A., Doveh, E., & Eick, U. (2001). Statistical properties of the rwg(j) index of agreement. Psychological Methods, 6, 297-310.

James, L.R., Demaree, R.G., & Wolf, G. (1984). Estimating within-group interrater reliability with and without response bias. Journal of Applied Psychology, 69, 85-98.

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## See Also

```
rwg.j rwg rwg.sim rwg.j.lindell rgr.agree
```

## **Examples**

```
#An example assuming independent items
RWG.J.OUT<-rwg.j.sim(gsize=10,nitems=6,nresp=5,nrep=1000)
summary(RWG.J.OUT)
quantile(RWG.J.OUT, c(.95,.99))

#A more realistic example assuming correlated items. The
#estimate in Cohen et al. (2006) is .61.

data(lq2002)
library(MASS)
RWG.J.OUT<-rwg.j.sim(gsize=10,nresp=5,
    itemcors=cor(lq2002[,c("TSIG01","TSIG02","TSIG03")]),
    nrep=1000)
summary(RWG.J.OUT)
quantile(RWG.J.OUT,c(.95,.99))</pre>
```

rwg.sim

Simulate rwg values from a random null distribution

# **Description**

This function is based on the work of Dunlap, Burke & Smith-Crowe (2003). The function draws data from a random uniform null distribution, and calculates the within group agreement measure rwg for single item measures as described in James, Demaree & Wolf (1984). By repeatedly drawing random samples, a distribution of the rwg is generated. The sampling distribution can be used to calculate confidence intervals for different combinations of group sizes and number of response options (A).

#### Usage

```
rwg.sim(gsize, nresp, nrep)
```

## **Arguments**

gsize	Group size upon which to base the rwg simulation.
nresp	The number of response options (e.g., there would be 5 response options if using Strongly Disagree, Disagree, Neither, Agree, Strongly Agree).
nrep	The number of rwg values to simulate. This will generally be 10,000 or more, although the examples use nrep of 1000 to make the calculations fast.

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## Value

rwg	rwg value from each simulation.
gsize	Group size used in the rwg simulation.
nresp	Simulated number of response options.
nitems	Will always be 1 for an rwg estimate.
rwg.95	Estimated 95 percent confidence interval. Values greater than or equal to rwg.95 are considered significant, p<.05.

#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Cohen, A., Doveh, E., & Eick, U. (2001). Statistical properties of the rwg(j) index of agreement. Psychological Methods, 6, 297-310.

Dunlap, W. P., Burke, M. J., & Smith-Crowe, K. (2003). Accurate tests of statistical significance for rwg and average deviation interrater agreement indices. Journal of Applied Psychology, 88, 356-362.

James, L.R., Demaree, R.G., & Wolf, G. (1984). Estimating within-group interrater reliability with and without response bias. Journal of Applied Psychology, 69, 85-98.

## See Also

```
ad.m rwg.j rwg rwg.j.sim rgr.agree
```

# **Examples**

```
#An example from Dunlap et al. (2003). The estimate from Dunlap
#et al. Table 2 is 0.53 (p=.05)
RWG.OUT<-rwg.sim(gsize=10,nresp=5,nrep=1000)
summary(RWG.OUT)
quantile(RWG.OUT, c(.95,.99))</pre>
```

sam.cor

Generate a Sample that Correlates with a Fixed Set of Observations

# **Description**

This function will generate a vector (y) with a known correlation to a given vector (x). The degree of correlation between x and y is determined by the parameter rho (the population correlation). Observed sample correlations between x and y will vary around rho, but this variation will decrease as the size of x increases.

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## Usage

```
sam.cor(x, rho)
```

## **Arguments**

x The given vector.rho Population correlation.

#### Value

The function prints the sample correlation for the specific set of numbers generated.

y A vector of numbers correlated with x.

#### Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

simbias

## **Examples**

```
data(bh1996)
NEWVAR<-sam.cor(x=bh1996$LEAD,rho=.30)
cor(bh1996$LEAD,NEWVAR)</pre>
```

sherifdat

Sherif (1935) group data from 3 person teams

## **Description**

This data set contains estimates of movement length (in inches) of a light in a completely dark room. Eight groups of three individuals provided three estimates for a total of 72 observations. In four of the groups, participants first made estimates alone prior to providing estimates as a group. In the other four groups participants started as groups. Lang and Bliese (forthcoming) used these data to illustrate how variance functions in mixed-effects models (lme) could be used to test whether groups displayed consensus emergence. Data were obtained from https://brocku.ca/MeadProject/Sherif/Sherif\_1935a/Sherif\_1935a

## Usage

```
data(sherifdat)
```

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## **Format**

A dataframe with 5 columns and 72 observations

[,1]	person	numeric	Participant ID within a group
[,2]	time	numeric	Measurment Occasion
[,3]	group	numeric	Group Identifier
[,4]	у	numeric	Estimate of movement length in inches
[,4]	condition	numeric	Experimental Condition for either starting individually (1) or as a group (0)

#### References

Sherif, M. (1935). A study of some social factors in perception: Chapter 3. Archives of Psychology, 27, 23-46.

https://brocku.ca/MeadProject/Sherif\_1935a/Sherif\_1935a\_3.html

Lang, J. W. B., & Bliese, P. D. (forthcoming). A Temporal Perspective on Emergence: Using 3-level Mixed Effects Models to Track Consensus Emergence in Groups.

sim.icc Simulate 2-level ICC(1) values with and without level-1 correlation

# **Description**

ICC(1) values play an important role influencing the form of relationships among variables in nested data. This simulation allows one to create data with known ICC(1) values. Multiple variables can be created both with and without level-1 correlation.

# Usage

```
sim.icc(gsize, ngrp, icc1,nitems=1,item.cor=FALSE)
```

# Arguments

gsize	The simulated group size.
ngrp	The simulated number of groups.
icc1	The simulated ICC(1) value.
nitems	The number of items (vectors) to simulate.
item.cor	An option to create level-1 correlation among items. Provided as a value between 0 and 1. If used, nitems must be larger than 1.

# Value

GRP	The grouping designator.
VAR1	The simulated value. Multiple numbered columns if nitems>1

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#### Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

#### See Also

ICC1

## **Examples**

```
## Not run:
set.seed(1535324)
ICC.SIM<-sim.icc(gsize=10,ngrp=100,icc1=.15)
ICC1(aov(VAR1~as.factor(GRP), ICC.SIM))

# 4 items with no level-1 correlation
set.seed(15324)
ICC.SIM<-sim.icc(gsize=10,ngrp=100,icc1=.15,nitems=4) #items with no level-1 correlation
mult.icc(ICC.SIM[,2:5],ICC.SIM$GRP)
with(ICC.SIM,waba(VAR1,VAR2,GRP))$Cov.Theorem #Examine CorrW

# 4 items with a level-1 correlation of .30
set.seed(15324)
ICC.SIM<-sim.icc(gsize=10,ngrp=100,icc1=.15,nitems=4, item.cor=.3) #.30 level-1 item correlations
mult.icc(ICC.SIM[,2:5],ICC.SIM$GRP)
with(ICC.SIM,waba(VAR1,VAR2,GRP))$Cov.Theorem #Examine CorrW

## End(Not run)</pre>
```

simbias

Simulate Standard Error Bias in Non-Independent Data

## **Description**

Non-independence due to groups is a common characteristic of applied data. In non-independent data, responses from members of the same group are more similar to each other than would be expected by chance. Non-independence is typically measured using the Intraclass Correlation Coefficient 1 or ICC(1). When non-independent data is treated as though it is independent, standard errors will be biased and power can decrease. This simulation allows one to estimate the bias and loss of statistical power that occurs when non-independent data is treated as though it is independent. The simulation contrasts a simple Ordinary Least Squares (OLS) model that fails to account for non-independence with a random coefficient model that accounts for non-independence. The simulation assumes that both the outcome (y) and the predictor (x) vary among individuals in the same group.

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# Usage

```
simbias(corr,gsize,ngrp,icc1x,icc1y,nrep)
```

# **Arguments**

corr	The simulated true correlation between x and y.
gsize	The group size from which x and y are drawn.
ngrp	The number of groups.
icc1x	The simulated $ICC(1)$ value for x.
icc1y	The simulated $ICC(1)$ value for y.
nrep	The number of repetitions of simulated data sets.

# Value

icc1.x	Observed ICC(1) value for $x$ in the simulation.
icc1.y	Observed ICC(1) value for y in the simulation.
<pre>lme.coef</pre>	Parameter estimate from the lme model.
lme.se	Standard error estimate from the lme model.
lme.tvalue	t-value from the lme model.
lm.coef	Parameter estimate from the linear model (OLS).
lm.se	Standard error estimate from the linear model (OLS).
lm.tvalue	t-value from the linear model (OLS).

## Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

## References

Bliese, P. D. & Hanges, P. J. (2004). Being both too liberal and too conservative: The perils of treating grouped data as though they were independent. Organizational Research Methods, 7, 400-417.

# See Also

ICC1

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sobel Estim	nate Sobel's (1982) Test for Mediation
-------------	--

# **Description**

Estimate Sobel's (1982) indirect test for mediation. The function provides an estimate of the magnitude of the indirect effect, Sobel's first-order estimate of the standard error associated with the indirect effect, and the corresponding z-value. The estimates are based upon three models as detailed on page 84 of MacKinnon, Lockwood, Hoffman, West and Sheets (2002).

## Usage

```
sobel(pred,med,out)
```

#### **Arguments**

pred The predictor or independent variable (X).

med The mediating variable (M).

out The outcome or dependent variable (Y).

## Value

Mod1: Y~X
 Mod2: Y~X+M
 A summary of coefficients from Model 1 of MacKinnon et al., (2002).
 Mod3: M~X
 A summary of coefficients from Model 2 of MacKinnon et al., (2002).
 Mod3: M~X
 A summary of coefficients from Model 3 of MacKinnon et al., (2002).

Indirect.Effect

The estimate of the indirect mediating effect.

SE Sobel's (1982) Standard Error estimate.

z.value The estimated z-value.

N The number of observations used in model estimation.

## Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

MacKinnon, D. P., Lockwood, C. M., Hoffman, J. M., West, S. G., Sheets, V. (2002). A comparison of methods to test mediation and other intervening variable effects. Psychological Methods, 7, 83-104.

Sobel, M. E., (1982). Asymptotic confidence intervals for indirect effects in structural equation models. In S. Leinhardt (Ed.), Sociological Methodology 1982 (pp. 290-312). Washington, DC: American Sociological Association.

summary.agree.sim 47

## **Examples**

```
data(bh1996)

#A small but significant indirect effect indicates leadership mediates
#the relationship between work hours and well-being.
sobel(pred=bh1996$HRS,med=bh1996$LEAD,out=bh1996$WBEING)
```

summary.agree.sim

S3 method for class 'agree.sim'

# **Description**

This function provides a concise summary of objects created using the functions rwg.sim and rwg.j.sim.

# Usage

```
## S3 method for class 'agree.sim'
summary(object,...)
```

# Arguments

object An object of class 'agree.sim'.
... Optional additional arguments. None used.

## Value

A summary of all the output elements in the agree.sim class object.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

```
rwg.sim rwg.j.sim
```

```
#An example from Dunlap et al. (2003). The estimate from Dunlap et al. #Table 2 is 0.53 RWG.OUT<-rwg.sim(gsize=10,nresp=5,nrep=1000) summary(RWG.OUT)
```

summary.disagree.sim

```
summary.disagree.sim S3 method for class 'disagree.sim'
```

# Description

This function provides a concise summary of objects created using the function ad.m.sim.

# Usage

```
## S3 method for class 'disagree.sim'
summary(object,...)
```

# Arguments

object An object of class 'disagree.sim'.
... Optional additional arguments. None used.

## Value

A summary of all the output elements in the disagree.sim class object.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

```
ad.m.sim
```

summary.rgr.agree 49

summary.rgr.agree

S3 method for class 'rgr.agree'

# Description

This function provides a concise summary of objects created using the function rgr.agree.

# Usage

```
## S3 method for class 'rgr.agree'
summary(object,...)
```

# Arguments

object An object of class 'rgr.agree'.

... Optional additional arguments. None used.

## Value

Summary Statistics for Random and Real Groups

Number of random groups, Average random group variance, Standard Deviation of random group variance, Actual group variance, z-value

Lower Confidence Intervals (one-tailed)

Lower confidence intervals based on sorted random group variances.

Upper Confidence Intervals (one-Tailed)

Upper confidence intervals based on sorted random group variances.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

#### See Also

```
rgr.agree
```

```
data(bh1996)
RGROUT<-rgr.agree(bh1996$HRS,bh1996$GRP,1000)
summary(RGROUT)</pre>
```

50 summary.rgr.waba

summary.rgr.waba

S3 method for class 'rgr.waba'

# **Description**

This function provides a concise summary of objects created using the function rgr.waba.

# Usage

```
## S3 method for class 'rgr.waba'
summary(object,...)
```

# Arguments

object An object of class 'rgr.waba'.

... Optional additional arguments. None used.

## Value

A dataframe containing summary statistics in the form of number of repetitions (NRep), Mean and Standard Deviations (SD) for each parameter in the rgr.waba model.

# Author(s)

```
Paul Bliese <paul.bliese@moore.sc.edu>
```

# See Also

```
rgr.waba
```

```
data(bh1996)

#estimate the actual group model
waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP)

#create 100 pseudo group runs and summarize results
RWABA<-rgr.waba(bh1996$HRS,bh1996$WBEING,bh1996$GRP,100)
summary(RWABA)</pre>
```

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tankdat

Tank data from Bliese and Lang (in press)

# **Description**

This data set is a partial sample of data collected by Lang and reported in Lang and Bliese (2009). The tankdat sub-sample was used as an example of discontinuous growth modeling in Bliese and Lang (in press). The data set is in long (univariate) format, and contains performance data from 184 participants over 12 repeated measures on a complex tank simulation task. In the research paradigm, the task was unexpectedly changed after the first six performance episodes. Discontinuous growth models were used to examine participants' reactions to the unexpected change. The data set contains the person-level predictor of conscientiousness.

## Usage

data(tankdat)

#### **Format**

A dataframe with 4 columns and 2208 observations

[,1]	ID	numeric	Participant ID
[,2]	CONSC	numeric	Participant Conscientiousness
[,3]	TIME	numeric	Time
[,4]	SCORE	numeric	Task Performance

#### References

Bliese, P. D., & Lang, J. W. B. (in press). Understanding relative and absolute change in discontinuous growth models: Coding alternatives and implications for hypothesis testing. Organizational Research Methods.

Lang, J. W. B., & Bliese, P. D. (2009). General mental ability and two types of adaptation to unforeseen change: Applying discontinuous growth models to the task-change paradigm. Journal of Applied Psychology, 92, 411-428.

univbct

Data from Bliese and Ployhart (2002)

## **Description**

This data set contains the complete data set used in Bliese and Ployhart (2002). The data is longitudinal data converted to univariate (i.e., stacked) form. Data were collected at three time points.

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## Usage

data(univbct)

#### **Format**

A data frame with 22 columns and 1485 observations from 495 individuals

[,1]	BTN	numeric	BN Id
[,2]	COMPANY	numeric	Co Id
[,3]	MARITAL	numeric	Marital Status
[,4]	<b>GENDER</b>	numeric	Gender
[,5]	HOWLONG	numeric	Time in Unit
[,6]	RANK	numeric	Rank
[,7]	<b>EDUCATE</b>	numeric	Education
[,8]	AGE	numeric	Age
[,9]	JOBSAT1	numeric	JOBSAT Time 1
[,10]	COMMIT1	numeric	Commitment Time 1
[,11]	READY1	numeric	Readiness Time 1
[,12]	JOBSAT2	numeric	JOBSAT Time 2
[,13]	COMMIT2	numeric	Commitment Time 2
[,14]	READY2	numeric	Readiness Time 2
[,15]	JOBSAT3	numeric	JOBSAT Time 3
[,16]	COMMIT3	numeric	Commitment Time 3
[,17]	READY3	numeric	Readiness Time 3
[,18]	TIME	numeric	0 to 2 time maker
	JSAT	numeric	Jobsat in univariate form
[,20]	COMMIT	numeric	Commitment in univariate form
[,21]	READY	numeric	Readiness in univariate form
[,22]	SUBNUM	numeric	Subject number

## References

Bliese, P. D., & Ployhart, R. E. (2002). Growth modeling using random coefficient models: Model building, testing and illustrations. Organizational Research Methods, 5, 362-387.

waba	Covariance Theoreom Decomposition of Bivariate Two-Level Corre-
	lation

# Description

This routine performs the covariance theorem decomposition discussed by Robinson (1950) and Dansereau, Alutto and Yammarino (1984). Dansereau et al. have labeled the variance decomposition Within-And-Between-Analysis II or WABA II. The program decomposes a raw correlation from a two-level nested design into 6 components. These components are (1) eta-between value for X, (2) eta-between value for Y, (3) the group-size weighted group-mean correlation, (4) the within-eta value for X, (5) the within-eta value for Y, and (6) the within-group correlation between

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X and Y. The last value represents the correlation between X and Y after each variable has been group-mean centered.

The program is designed to automatically perform listwise deletion on missing values; consequently, users should pay attention to the diagnostic information (Number of Groups and Number of Observations) provided as part of the output.

Note that Within-And-Between-Analysis proposed by Dansereau et al. involves more than covariance theorem decomposition of correlations. Specifically, WABA involves decision rules based on eta-values. These are not replicated in the R multilevel library because the eta based decision rules have been shown to be highly related to group size (Bliese, 2000; Bliese & Halverson, 1998), a factor not accounted for in the complete Within-And-Between-Analysis methodology.

## Usage

```
waba(x, y, grpid)
```

# **Arguments**

x A vector representing one variable in the correlation.y A vector representing the other variable in the correlation.

grpid A vector identifying the groups from which x and y originated.

#### Value

Returns a list with three elements.

Cov. Theorem A 1 row dataframe with all of the elements of the covariance theorem.

n. obs The number of observations used to calculate the covariance theorem.

n.grps The number of groups in the data set.

## Author(s)

Paul Bliese <paul.bliese@moore.sc.edu>

#### References

Bliese, P. D. (2000). Within-group agreement, non-independence, and reliability: Implications for data aggregation and Analysis. In K. J. Klein & S. W. Kozlowski (Eds.), Multilevel Theory, Research, and Methods in Organizations (pp. 349-381). San Francisco, CA: Jossey-Bass, Inc.

Bliese, P. D., & Halverson, R. R. (1998). Group size and measures of group-level properties: An examination of eta-squared and ICC values. Journal of Management, 24, 157-172.

Dansereau, F., Alutto, J. A., & Yammarino, F. J. (1984). Theory testing in organizational behavior: The varient approach. Englewood Cliffs, NJ: Prentice-Hall.

Robinson, W. S. (1950). Ecological correlations and the behavior of individuals. American Sociological Review, 15, 351-357.

#### See Also

```
rgr.waba
```

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# Examples

data(bh1996) waba(bh1996\$HRS,bh1996\$WBEING,bh1996\$GRP)

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