# Package 'Benchmarking'

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Type	Package
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Title Benchmark and Frontier Analysis Using DEA and SFA

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Depends lpSolveAPI, ucminf

Imports methods, stats, graphics, grDevices

**Description** Methods for frontier

analysis, Data Envelopment Analysis (DEA), under different technology assumptions (fdh, vrs, drs, crs, irs, add/frh, and fdh+), and using different efficiency measures (input based, output based, hyperbolic graph, additive, super, and directional efficiency). Peers and slacks are available, partial price information can be included, and optimal cost, revenue and profit can be calculated. Evaluation of mergers is also supported. Methods for graphing the technology sets are also included. There is also support comparative methods based on Stochastic Frontier Analyses (SFA). In general, the methods can be used to solve not only standard models, but also many other model variants. It complements the book, Bogetoft and Otto, Benchmarking with DEA, SFA, and R, Springer-Verlag, 2011, but can of course also be used as a stand-alone package.

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# **R** topics documented:

Benchmarking-packa																										
Benchmarking-nacka	σe																									,
Deneminarking packa	<u> </u>	•	 •		•	•	•	•	 	•	•	•	 •	•	•	•	 	•	•	•	•	•	•	•	•	_

	charnes1981	5
	cost.opt	7
	critValue	0
	dea	1
	dea.add	5
	dea.boot	7
	dea.direct	1
	dea.dual	4
	dea.merge	7
	dea.plot	8
	eff, efficiencies	1
	eff.dens	3
	eladder	4
	excess	6
	lambda	7
	make.merge	8
	malmq	0
	malmquist	2
	mea	4
	milkProd	7
	norWood2004	8
	outlier.ap	9
	peers	0
	pigdata	2
	projekt	3
	sdea	4
	sfa	6
	slack	9
	typeIerror	1
_		
Index	6	3

Benchmarking-package Data Envelopment Analyses (DEA) and Stochastic Frontier Analyses (SFA) – Model Estimations and Efficiency Measuring

# Description

The Benchmarking package contains methods to estimate technologies and measure efficiencies using DEA and SFA. Data Envelopment Analysis (DEA) are supported under different technology assumptions (fdh, vrs, drs, crs, irs, add), and using different efficiency measures (input based, output based, hyperbolic graph, additive, super, directional). Peers are available, partial price information can be included, and optimal cost, revenue and profit can be calculated. Evaluation of mergers are also supported. A comparative method for estimating stochastic frontier function (SFA) efficiencies is included. The methods can solve not only standard models, but also many other model variants, and they can be modified to solve new models.

The package also support simple plots of DEA technologies with two goods; either as a transformation curve (2 outputs), an isoquant (2 inputs), or a production function (1 input and 1 output). When more inputs and outputs are available they are aggregated using weights (prices, relative prices).

The package complements the book, Bogetoft and Otto, *Benchmarking with DEA*, *SFA*, *and R*, Springer-Verlag 2011, but can of course also be used as a stand-alone package.

#### **Details**

Package: Benchmarking

Type: Package

Version: 0.27 (\$Revision: 157 \$)

Date: \$Date: 2015-07-09 11:40:20 +0200 (to, 09 jul 2015) \$

License: Copyright

dea DEA input or output efficience measures, peers, lambdas and slacks

dea.dual Dual weights (prices), including restrictions on weights

dea.direct Directional efficiency sdea Super efficiency.

dea.add Additive efficiency; sum of slacks in DEA technology.

mea Multidirectional efficiency analysis or potential improvements.

eff Efficiency from an object returned from any of the dea or sfa functions.

slack Slacks in DEA models

excess Calculates excess input or output compared to DEA frontier.

peers get the peers for each firm. dea.boot Bootstrap DEA models

cost.opt Optimal input for given output and prices. revenue.opt Optimal output for given input and prices.

profit.opt Optimal input and output for given input and output prices.

dea.plot Graphs of DEA technologies under alternative technology assumptions.

dea.plot.frontier Specialized for 1 input and 1 output.

dea.plot.isoquant Specialized for 2 inputs. dea.plot.transform Specialized for 2 outputs.

eladder Efficiency ladder for a single firm.
eladder.plot Plot efficiency ladder for a single firm.

make.merge Make an aggregation matrix to perform mergers.
dea.merge Decompose efficiency from a merger of firms

sfa Stochastic frontier analysis, production, distance, and cost function (SFA)

outlier.ap Detection of outliers

eff. dens Estimate and plot kernel density of efficiencies

critValue Critical values calculated from bootstrap DEA models.

typeIerror Probability of a type I error for a test in bootstrap DEA models.

### Note

The interface for the methods are very much like the interface to the methods in the package **FEAR** (Wilson 2008). One change is that the data now are transposed to reflect how data is usually available in applications, i.e. we have firms on rows, and inputs and output in the columns. Also, the argument for the options RTS and ORIENTATION can be given as memotechnical strings, and there are more options to control output.

The input and output matrices can contain negative numbers, and the methods can thereby manage restricted or fixed input or output.

The return is not just the efficiency, but also slacks, dual values (shadow prices), peers, and lambdas (weights).

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; Springer 2011

Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

```
# Plot of different technologies
x < -matrix(c(100,200,300,500),ncol=1,dimnames=list(LETTERS[1:4],"x"))
v <- matrix(c(75,100,300,400),ncol=1,dimnames=list(LETTERS[1:4],"v"))</pre>
dea.plot(x,y,RTS="vrs",ORIENTATION="in-out",txt=rownames(x))
dea.plot(x,y,RTS="drs",ORIENTATION="in-out",add=TRUE,lty="dashed",lwd=2)
dea.plot(x,y,RTS="crs",ORIENTATION="in-out",add=TRUE,lty="dotted")
dea.plot(x,y,RTS="fdh",ORIENTATION="in-out",txt=rownames(x),main="fdh")
dea.plot(x,y,RTS="irs",ORIENTATION="in-out",txt=TRUE,main="irs")
dea.plot(x,y,RTS="irs2",ORIENTATION="in-out",txt=rownames(x),main="irs2")
dea.plot(x,y,RTS="add",ORIENTATION="in-out",txt=rownames(x),main="add")
# A quick frontier with 1 input and 1 output
dea.plot(x,y, main="Basic plot of frontier")
# Calculating efficiency
dea(x,y, RTS="vrs", ORIENTATION="in")
e <- dea(x,y, RTS="vrs", ORIENTATION="in")
eff(e)
peers(e)
peers(e, NAMES=TRUE)
print(peers(e, NAMES=TRUE), quote=FALSE)
lambda(e)
summary(e)
```

charnes 1981 5

```
# Calculating super efficiency
esuper <- sdea(x,y, RTS="vrs", ORIENTATION="in")</pre>
esuper
print(peers(esuper,NAMES=TRUE),quote=FALSE)
# Technology for super efficiency for firm number 3/C
# Note that drop=FALSE is necessary for XREF and YREF to be matrices
# when one of the dimensions is or is reduced to 1.
e3 <- dea(x,y, XREF=x[-3,,drop=FALSE], YREF=y[-3,,drop=FALSE])
dea.plot(x[-3],y[-3],RTS="vrs",ORIENTATION="in-out",txt=LETTERS[c(1,2,4)])
points(x[3],y[3],cex=2)
text(x[3],y[3],LETTERS[3],adj=c(-.75,.75))
e3 <- dea(x,y, XREF=x[-3,,drop=FALSE], YREF=y[-3,,drop=FALSE])
eff(e3)
peers(e3)
print(peers(e3,NAMES=TRUE),quote=FALSE)
lambda(e3)
e3$lambda
# Taking care of slacks
x <- matrix(c(100,200,300,500,100,600),ncol=1,
        dimnames=list(LETTERS[1:6],"x"))
y \leftarrow matrix(c(75,100,300,400,50,400),ncol=1,
        dimnames=list(LETTERS[1:6],"y"))
# Phase one, calculate efficiency
e \leftarrow dea(x,y)
print(e)
peers(e)
lambda(e)
# Phase two, calculate slacks (maximize sum of slacks)
sl <- slack(x,y,e)
data.frame(sl$sx,sl$sy)
peers(sl)
lambda(sl)
sl$lambda
summary(sl)
# The two phases in one function call
e2 <- dea(x,y,SLACK=TRUE)</pre>
print(e2)
data.frame(eff(e2),e2$slack,e2$sx,e2$sy,lambda(e2))
peers(e2)
lambda(e2)
e2$lambda
```

6 charnes 1981

# **Description**

The data set is from an US federally sponsored program for providing remedial assistance to disadvantaged primary school students. The firms are 70 school sites, and data are from entire sites. The variables consists of results from three different kind of tests, a reading score, y1, a math score, y2, and a self–esteem score, y3, which are considered outputs in the model, and five different variables considered to be inputs, the education level of the mother, x1, the highest occupation of a family member, x2, parental visits to school, x3, time spent with children in school-related topics, x4, and the number of teachers at the site, x5.

#### **Usage**

```
data(charnes1981)
```

#### **Format**

A data frame with 70 school sites with the following variables.

firm school site number

- x1 education level of the mother
- x2 highest occupation of a family member
- x3 parental visits to school
- x4 time spent with children in school-related topics
- x5 the number of teachers at the site
- y1 reading score
- v2 math score
- y3 self-esteem score
- pft =1 if in program (program follow through) and =0 if not in program

name Site name

# Details

The command data(charnes1981) will create a data frame named charnes1981 with the above data.

Beside input and output varianles there is further information in the data set, that the first 50 school sites followed the program and that the last 20 are the results for sites not following the program. This is showed by the variable pft.

### Note

Data as .csv are loaded by the command data using read.table(...,header=TRUE,sep=";") such that this file is a semicolon separated file and not a comma separated file.

Therefore, to read the file from a script the command must be read.csv("charnes1981.csv", sep=";") or read.csv2("charnes1981.csv").

Thus the data can be read either as charnes1981 <- read.csv2(paste(.Library, "Benchmarking/data", "charnes1981.csv", sep ="/")) or as data(charnes1981) if the package **Benchmarking** is loaded. In both cases the data will be in the data frame charnes1981.

cost.opt

# **Source**

Charnes, Cooper, and Rhodes, "Evaluating Program and Managerial Efficiency: An Application of Data Envelopment Analysis to Program Follow Through", *Management Science*, volume 27, number 6, June 1981, pages 668–697.

# **Examples**

```
data(charnes1981)
x \leftarrow with(charnes1981, cbind(x1,x2,x3,x4,x5))
y <- with(charnes1981, cbind(y1,y2,y3))</pre>
# Farrell inpout efficiency; vrs technology
e \leftarrow dea(x,y)
# The number of times each peer is a peer
np <- get.number.peers(e)</pre>
# Peers that are peers for more than 20 schools, and the number of
# times they are peers
np[which(np[,2]>20),]
# Plot first input against first output and emphasize the peers that
# are peers for more than 20 schools in the model with five inputs and
# three outputs
inp <- np[which(np[,2]>20),1]
dea.plot(x[,1],y[,1])
points(x[inp,1], y[inp,1], pch=16, col="red")
```

cost.opt

DEA optimal cost, revenue, and profit

# **Description**

Estimates the input and/or output vector(s) that minimize cost, maximize revenue or maximize profit in the context of a DEA technology

# Usage

8 cost.opt

# Arguments

- 5	uniches	
		Input and output matrices are in the same form as for the method dea.
	XREF	Input of the firms defining the technology, a K x m matrix of observations of K firms with m inputs (firm x input). In case TRANSPOSE=TRUE the input matrix is transposed as input x firm.
	YREF	output of the firms defining the technology, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input). In case TRANSPOSE=TRUE the output matrix is transposed as output $x$ firm.
	W	Input prices as a matrix. Either same prices for all firms or individual prices for all firms; i.e. either a 1 x m or a K x m matrix for K firms and m inputs
	Р	Output prices as a matrix. Either same prices for all firms or individual prices for all firms; i.e. either a 1 x n or K x n matrix for K firms and n outputs
	XOBS	The input for which an optimal, revenue maximizing, output vector is to be calculated. Defaults is XREF. Same form as XREF
	YOBS	The output for which an optimal, cost minimizing input vector is to be calculated. Defaults is YREF. Same form as YREF
	RTS	A text string or a number defining the underlying DEA technology / returns to scale assumption.
0 1 2 3 4 5 6	vrs drs crs	Free disposability hull, no convexity assumption Variable returns to scale, convexity and free disposability Decreasing returns to scale, convexity, down-scaling and free disposability Constant returns to scale, convexity and free disposability Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability Additivity (scaling up and down, but only with integers), and free disposability A combination of free disposability and restricted or local constant return to scale
	param	Possible parameters. At the moment only used for RTS="fdh+" to set low and high values for restrictions on lambda; see the section details and examples in dea for its use. Future versions might also use param for other purposes.
TRANSPOSE		Input and output matrices are treated as firms times goods for the default value TRANSPOSE=FALSE corresponding to the standard in R for statistical models. When TRUE data matrices, quantities and prices, are transposed to goods times firms matrices.
	LP	Only for debugging. If LP=TRUE then input and output for the LP program are written to standard output for each unit.
	LPK	When LPK=k then a mps file is written for firm k; it can be used as input to an alternative LP solver to check the results.

# **Details**

The LP optimization problem is formulated in Bogetoft and Otto (2011, pp 35 and 102) and is solved by the LP method in the package **lpSolveAPI**.

The methods print and summary are working for cost.opt, revenue.opt, and profit.opt

cost.opt 9

### Value

The values returned are the optimal input, and/or optimal output. When saved in an object the following components are available:

xopt The optimal input, returned as a matrix by cost.opt and profit.cost.

yopt The optimal output, returned as a matrix by revenue.opt and profit.cost.

cost The optimal/minimal cost.
revenue The optimal/maximal revenue
profit The optimal/maximal profit

lambda The peer weights that determines the technology, a matrix. Each row is the

lambdas for the firm corresponding to that row; for the vrs technology the rows sum to 1. A column shows for a given firm how other firms are compared to this

firm; i.e. peers are firms with a positive element in their columns.

#### Note

The index for peer units can be returned by the method peers and the weights are returned in lambda. Note that the peers now are the firms for the optimal input and/or output allocation, not just the technical efficient firms.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; Springer 2011

### See Also

Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

```
x <- matrix(c(2,12, 2,8, 5,5, 10,4, 10,6, 3,13), ncol=2, byrow=TRUE)
y <- matrix(1,nrow=dim(x)[1],ncol=1)
w <- matrix(c(1.5, 1),ncol=2)

txt <- LETTERS[1:dim(x)[1]]
dea.plot(x[,1],x[,2], ORIENTATION="in", cex=1.25)
text(x[,1],x[,2],txt,adj=c(-.7,-.2),cex=1.25)

# technical efficiency
te <- dea(x,y,RTS="vrs")
xopt <- cost.opt(x,y,w,RTS=1)
cobs <- x %*% t(w)
copt <- xopt$x %*% t(w)</pre>
```

10 critValue

```
# cost efficiency
ce <- copt/cobs
# allocaltive efficiency
ae <- ce/te$eff
data.frame("ce"=ce,"te"=te$eff,"ae"=ae)
print(cbind("ce"=c(ce),"te"=te$eff,"ae"=c(ae)),digits=2)
# isocost line in the technology plot
abline(a=copt[1]/w[2], b=-w[1]/w[2], lty="dashed")</pre>
```

critValue

Critical values from bootstrapped DEA models

# **Description**

Calculates critical value for test using bootstrap output in DEA models

# Usage

```
critValue(s, alpha=0.05)
```

# **Arguments**

s Vector with calculated values of the statistic for each of the NREP bootstraps;

NREP is from boot.sw98

alpha The size of the test

# **Details**

Needs bootstrapped values of the test statistic

# Value

Returns the critical value

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# See Also

boot.sw98 in **FEAR**, Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

```
# The critical value for two-sided test in normal distribution found # by simulation. x <- \texttt{rnorm}(1000000) \texttt{critValue}(x,.975)
```

dea	DEA efficiency	

# Description

Estimates a DEA frontier and calculates efficiency measures a la Farrell.

# Usage

```
dea(X, Y, RTS="vrs", ORIENTATION="in", XREF=NULL, YREF=NULL,
    FRONT.IDX=NULL, SLACK=FALSE, DUAL=FALSE, DIRECT=NULL, param=NULL,
    TRANSPOSE=FALSE, FAST=FALSE, LP=FALSE, CONTROL=NULL, LPK=NULL)

## S3 method for class 'Farrell'
print(x, digits=4, ...)
## S3 method for class 'Farrell'
summary(object, digits=4, ...)
```

# Arguments

X		Inputs of firms to be evaluated, a K $x$ m matrix of observations of K firms with m inputs (firm x input). In case TRANSPOSE=TRUE the input matrix is transposed to input x firm.
Y		Outputs of firms to be evaluated, a K x n matrix of observations of K firms with n outputs (firm x input). In case TRANSPOSE=TRUE the output matrix is transposed to output x firm.
R	TS	Text string or a number defining the underlying DEA technology / returns to scale assumption.
0	fdh	Free disposability hull, no convexity assumption
1	vrs	Variable returns to scale, convexity and free disposability
2	drs	Decreasing returns to scale, convexity, down-scaling and free disposability

1	vrs	Variable returns to scale, convexity and free disposability
2	drs	Decreasing returns to scale, convexity, down-scaling and free disposability
3	crs	Constant returns to scale, convexity and free disposability
4	irs	Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability
5	irs2	Increasing returns to scale (up-scaling, but not down-scaling), additivity, and free disposability
6	add	Additivity (scaling up and down, but only with integers), and free disposability; also known af replicability and free
_	C 11 .	

7	fdh+	A combination of free disposability and restricted or local constant return to scale	
•	1 4411 .	Trecincination of free disposacinty and restricted of four constant retain to search	

10	vrs+	As vrs, but with restrictions on the individual lambdas via param
10	VI 5 1	715 vis, but with restrictions on the marviauth famouts via par am

ORIENTATION	Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph" (3). For use with DIRECT, an additional option is "in-out" (0).
XREF	Inputs of the firms determining the technology, defaults to X
YREF	Outputs of the firms determining the technology, defaults to Y
FRONT.IDX	Index for firms determining the technology
SLACK	Calculate slack in a phase II calculation by an intern call of the function slack.  Note that the precision for calculating slacks for orientation graph is low.

DUAL Calculate dual variables, i.e. shadow prices; not calculated for orientation graph as that is not an LP problem.

Directional efficiency, DIRECT is either a scalar, an array, or a matrix with non-

negative elements.

If the argument is a scalar, the direction is (1,1,...,1) times the scalar; the value of the efficiency depends on the scalar as well as on the unit of measurements.

If the argument is an array, this is used for the direction for every firm; the length of the array must correspond to the number of inputs and/or outputs depending on the ORIENTATION.

If the argument is a matrix then different directions are used for each firm. The dimensions depends on the ORIENTATION (and TRANSPOSE), the number of firms must correspond to the number of firms in X and Y.

DIRECT must not be used in connection with DIRECTION="graph".

param Possible parameters. At the moment only used for RTS="fdh+" to set low and

high values for restrictions on lambda; see the section details and examples for

its use. Future versions might also use param for other purposes.

TRANSPOSE Input and output matrices are treated as firms times goods matrices for the de-

fault value TRANSPOSE=FALSE corresponding to the standard in R for statistical models. When TRUE data matrices are transposed to good times firms matrices

as is normally used in LP formulation of the problem.

LP Only for debugging. If LP=TRUE then input and output for the LP program are

written to standard output for each unit.

FAST Only calculate efficiencies and just return them as a vector, i.e. no lambda or

other output. The return when using FAST cannot be used as input for slack

and peers.

CONTROL Possible controls to **lpSolveAPI**, see the documentation for that package.

... Optional parameters for the print and summary methods.

object, x An object of class Farrell (returned by the function dea) – R code uses 'object'

and 'x' alternating for generic methods.

digits digits in printed output, handled by format in print.

LPK when LPK=k then a mps file is written for firm k; it can be used as input to an

alternative LP solver to check the results.

### Details

DIRECT

The return from dea and sdea is an object of class Farrell. The efficiency in dea is calculated by the LP method in the package **lpSolveAPI**. Slacks can be calculated either in the call of dea using the option SLACK=TRUE or in a following call to the function slack.

The directional efficiency when the argument DIRECT is used, depends on the unit of measurement and is not restricted to be less than 1 (or greater than 1 for output efficiency) and is therefore completely different from the Farrell efficiency.

The crs factor in RTS="fdh+" that sets the lower and upper bound can be changed by the argument param that will set the lower and upper bound to 1-param and 1+param; the default value is param=.15. The value must be greater than or equal to 0 and strictly less than 1. A value of 0 corresponds to RTS="fdh". To get an asymmetric interval set param to a 2 dimentional array with values

for the low and high end for interval, for instance param=c(.8,1.15). The FDH+ technology set is described in Bogetoft and Otto (2011) pages 73–74.

The technology RTS="vrs+" uses the parameter param to set restrictions on lambda, the convexity parameters. The elements of param are param=(low,high,sum\_low,sum\_high) where "low" and "high" are restrictions on the individual lambda and "sum\_low" and "sum\_high" are restrictions on the sum of lambdas. The individual lambda must be in the interval from low to high or be zero. With one parameter the restrictions set are (param,1+1-(param),1,1), with two parameters (param[1],param[2],1,1), and with four parameters (param[1],param[2],param[3],param[4]). The resulting technology set is not necessarily convex.

The graph orientated efficiency is calculated by bisection between feasible and infeasible values of G. The precision in the result is less than for the other orientations.

When the argument DIRECT=d is used then the returned value e for input orientation is the excess input measured in d units of measurements, i.e. x-ed, and for output orientation y+ed. The directional efficency can be restricted to inputs (ORIENTAION="in"), restricted to outputs (ORIENTAION="out"), or both include inputs and output directions (ORIENTAION="in-out"). Directional efficiency is discussed on pages 31–35 and 121–127 in Bogetoft and Otto (2011).

#### Value

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The results are returned in a Farrell object with the following components. The last three components in the list are only part of the object when SLACK=TRUE.

eff	The efficiencies. Note when DIRECT is used then the efficiencies are not Farrell efficiencies but rather exces values in DIRECT units of measurement
lambda	The lambdas, i.e. the weight of the peers, for each firm
objval	The objective value as returned from the LP program; normally the same as eff, but for slack it is the the sum of the slacks.
RTS	The return to scale assumption as in the option RTS in the call
ORIENTATION	The efficiency orientation as in the call
TRANSPOSE	As in the call
slack	A logical vector where the component for a firm is TRUE if the sums of slacks for the corresponding firm is positive. Only calculated in dea when option SLACK=TRUE
sum	A vector with sums of the slacks for each firm. Only calculated in dea when option ${\sf SLACK=TRUE}$
SX	A matrix for input slacks for each firm, only calculated if the option SLACK is TRUE or returned from the method slack
sy	A matrix for output slack, see sx
ux	Dual variable for input, only calculated if DUAL is TRUE.

Dual variable for output, only calculated if DUAL is TRUE.

### Note

The arguments X, Y, XREF, and YREF are supposed to be matrices or numerical data frames that in the function will be converted to matrices. When subsetting a matrix or data frame to just one column then the class of the resulting object/variable is no longer a matrix or a data frame, but just a numeric (array, vector). Therefore, in this case a numeric input that is not a matrix nor a data frame is transformed to a 1 column matrix, and here the use of the argument TRANSPOSE=TRUE gives an error.

The dual values are not unique for extreme points (firms on the boundary with an efficiency of 1) and therefore the calculated dual values for these firms can depend on the order of firms in the reference technology. The same lack of uniqueness also make the peers for some firms depend on the order of firms in the reference technology.

To calucalte slack use the argument SLACK=TRUE or use the function slack directly.

When there is slack, and slack is not taken into consideration, then the peers for a firm with slack might depend on the order of firms in the data set; this is a property of the LP algorithm used to solve the problem.

To handle fixed, non-discretionary inputs, one can let it appear as negative output in an input-based mode, and reversely for fixed, non-discretionary outputs. Fixed inputs (outputs) can also be handled by directional efficiency; set the direction, the argument DIRECT, equal to the variable, discretionary inputs (outputs) and 0 for the fixed inputs (outputs).

When the argument DIRECT=X is used the then the returned effiency is equal to 1 minus the Farrell efficiency for input orientation and to the Farrell efficiency minus 1 for output orientation.

To use matrices X and Y prepared for the methods in the package **FEAR** (Wilson 2008) set the options TRANSPOSE=TRUE; for consistency with **FEAR** the options RTS and ORIENTATION also accepts numbers as in **FEAR**.

The tolerance that lambda is zero or one is 1e-7, the default value of 'epsint' in the package lpSolveAPI, i.e. values closer than 1e-7 from zero or one are set to respective integer value. The 'epsint' is the tolerance that is used to determine whether a floating-point number is in fact an in teger. The same tolerance is used for efficiency value near one.

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011

# See Also

Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c(75,100,300,400,25,50,400),ncol=1)
dea.plot.frontier(x,y,txt=TRUE)</pre>
```

dea.add

```
e <- dea(x,y)
eff(e)
print(e)
summary(e)
lambda(e)

# Input savings potential for each firm
(1-eff(e)) * x
(1-e$eff) * x

# calculate slacks
el <- dea(x,y,SLACK=TRUE)
data.frame(e$eff,el$eff,el$slack,el$sx,el$sy)

# Fully efficient units, eff==1 and no slack
which(eff(e) == 1 & !el$slack)

# fdh+ with limits in the interval [.7, 1.2]
dea(x,y,RTS="fdh+", param=c(.7,1.2))</pre>
```

dea.add

Additive DEA model

# **Description**

Calculates additive efficiency as sum of input and output slacks within different DEA models

# Usage

# **Arguments**

	X	Inputs of firms to be evaluated, a K $x$ m matrix of observations of K firms with m inputs (firm $x$ input). In case TRANSPOSE=TRUE the input matrix is transposed to input $x$ firm.
	Υ	Outputs of firms to be evaluated, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input). In case TRANSPOSE=TRUE the output matrix is transposed to output $x$ firm.
	RTS	Text string or a number defining the underlying DEA technology $\mbox{\prime}$ returns to scale assumption.
0	611 - 11	

- $0 \quad \text{fdh} \quad \text{Free disposability hull, no convexity assumption} \\$
- 1 vrs Variable returns to scale, convexity and free disposability

16 dea.add

2	drs	Decreasing returns to scale,	convexity, down-scaling	and free disposability

- 3 crs Constant returns to scale, convexity and free disposability
- 4 irs Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability
- 5 add Additivity (scaling up and down, but only with integers), and free disposability

XREF Inputs of the firms determining the technology, defaults to X
YREF Outputs of the firms determining the technology, defaults to Y

FRONT. IDX Index for firms determining the technology

param Possible parameters. At the moment only used for RTS="fdh+" to set low and

high values for restrictions on lambda; see the section details and examples for

its use. Future versions might also use param for other purposes.

TRANSPOSE Input and output matrices are treated as firms times goods matrices for the de-

fault value TRANSPOSE=FALSE corresponding to the standard in R for statistical models. When TRUE data matrices are transposed to good times firms matrices

as is normally used in LP formulation of the problem.

LP Only for debugging. If LP=TRUE then input and output for the LP program are

written to standard output for each unit.

#### **Details**

The sum of the slacks is maximized in a LP formulation of the DEA technology. The sum of the slacks can be seen as distance to the frontier when you only move parallel to the axes of inputs and outputs, i.e. not a usual Euclidean distance, but what is also known as an L1 norm.

Since it is the sum of slacks that is calculated, there is no exogenous ORIENTATION in the problem. Rather, there is generally both an input and an output direction in the slacks. The model considers the input excess and output shortfall simultaneously and finds a point on the frontier that is most distant to the point being evaluated.

#### Value

Sum	Sum of all stacks for each firm, sum=sum(sx)+sum(sy).
slack	A non-NULL vector of logical variables, TRUE if there is slack for the corresponding firm, and FALSE if the there is no slack, i.e. the sum of slacks is zero.
SX	A matrix of input slacks for each firm
sy	A matrix of output slack for each firm
lambda	The lambdas, i.e. the weights of the peers for each firm

Cum of all algalia for each from our our (av) tour (av)

#### Note

This is neither a Farrell nor a Shephard like efficiency.

The value of the slacks depends on the scaling of the different inputs and outputs. Therefore the values are not independent of how the input and output are measured.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# Source

Corresponds to Eqs. 4.34-4.38 in Cooper et al. (2007)

### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; Springer 2011

Cooper, Seiford, and Tone; Data Envelopment Analysis: A Comprehensive Text with Models, Applications, References and DEA-Solver Software; Second edition, Springer 2007

# **Examples**

```
x <- matrix(c(2,3,2,4,6,5,6,8),ncol=1)
y <- matrix(c(1,3,2,3,5,2,3,5),ncol=1)
dea.plot.frontier(x,y,txt=1:dim(x)[1])

sb <- dea.add(x,y,RTS="vrs")
data.frame("sx"=sb$sx,"sy"=sb$sy,"sum"=sb$sum,"slack"=sb$slack)</pre>
```

dea.boot

Bootstrap DEA models

# **Description**

The function dea.boot bootstrap DEA models and returns bootstrap of Farrell efficiencies. This function is slower than the boot.sw89 from the package **FEAR**. The faster function boot.fear is a wrapper for boot.sw89 from the package **FEAR** returning results directly as Farrell measures.

# Usage

# Arguments

X	Inputs of firms to be evaluated, a K x m matrix of observations of K firms with m inputs (firm x input)
Υ	Outputs of firms to be evaluated, a $K \times n$ matrix of observations of $K$ firms with $n$ outputs (firm $x$ input).
NREP	Number of bootstrap replicats
EFF	Efficiencies for $(X,Y)$ relative to the technology generated from $(XREF,YREF)$ .
RTS	The returns to scale assumptions as in dea, only works for "vrs", "drs", and "crs"; more to come.

ORIENTATION Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph"

(3).

alpha One minus the size of the confidence interval for the bias corrected efficiencies

XREF Inputs of the firms determining the technology, defaults to X.

YREF Outputs of the firms determining the technology, defaults to Y.

FRONT . IDX Index for firms determining the technology.

EREF Efficiencies for the firms in XREF, YREF.

DIRECT Does not yet work and is therefore not used.

TRANSPOSE Input and output matrices are K x m and K x n for the default value TRANSPOSE=FALSE;

this is standard in R for statistical models. When TRANSPOSE=TRUE data matrices

are m x K and n x K.

SHEPHARD. INPUT The bootstrap of the Farrell input efficiencies is done as a Shephard input dis-

tance function, the inverse Farrell input efficiency. The option is only relevant

for input and graph directions.

LP Only for debugging purposes.

### **Details**

The details are lightly explained in Bogetoft and Otto (2011) Chap. 6, and with more mathematical details in Dario and Simar (2007) Sect. 3.4 and in Simar and Wilson (1998).

The bootstrap at the moment does not work for any kind of directional efficiency.

The returned confidence intervals are for the bias corrected efficiencies; to get confidence intervals for the uncorrected efficiencies add the biases to both upper and lower values for the intervals.

Under the default option SHEPHARD. INPUT=TRUE bias and bias corrected efficiencies are calculated for Shephard input distance function and then transformed to Farrell input efficiencies to avoid possible negative biased corrected input efficiencies. If this is not wanted use the option SHEPHARD. INPUT=FALSE. This option is only relevant for input and graph oriented directions.

# Value

The returned values from both functions are as follows:

eff Efficiencies

eff.bc Bias-corrected efficiencies

bias An array of bootstrap bias estimates for the K firms

conf.int K x 2 matrix with confidence interval for the estimated efficiencies

var An array of bootstrap variance estimates for the K firms

boot The replica bootstrap estimates of the Farrell efficiencies, a K x NREP matrix

# Note

The function dea. boot does not depend on the FEAR package and can therefore be used on computers where the package FEAR is not available. This, however, comes with a time penalty as it takes around 4 times longer to run compared to using FEAR directly

The returned bootstrap estimates from FEAR::boot.sw98 of efficiencies are sorted for each firm individually.

Unfortunately, this means that the component of replicas is not the efficiencies for the same bootstrap replica, but could easily be from differencts bootstrap replicas. This also means that this function can *not* be used to bootstrap tests for statistical hypotheses where the statistics involves summing of firms efficiencies.

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011.

Cinzia Dario and L. Simar; *Advanced Robust and Nonparametric Methods in Efficiency Analysis*. Methodology and Applications; Springer 2007.

Leopold Simar and Paul .W. Wilson (1998), "Sensitivity analysis of efficiency scores: How to bootstrap in nonparametric frontier models", *Management Science* 44, 49–61.

Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

### See Also

The documentation for boot. sw98 in the package FEAR.

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c( 75,100,300,400, 25, 50,400),ncol=1)
e <- dea(x,y)
eff(e)

dea.plot.frontier(x,y,txt=TRUE)

# To bootstrap for real, NREP should be at least 2000. Run the
# following lines a couple of times with nrep=100 and see how the
# bootstrap frontier changes from one run to the next. Try the same
# with NREP=2000 even though is does take a longer time to run,
# especially for dea.boot.
nrep <- 5
# nrep <- 2000

# if ( "FEAR" %in% .packages(TRUE) ) {
## The following only works if the package FEAR is installed; it does</pre>
```

```
## not have to be loaded.
# b <- boot.fear(x,y, NREP=nrep)</pre>
# } else {
 b <- dea.boot(x,y, NREP=nrep)</pre>
# }
# bias corrected frontier
dea.plot.frontier(b$eff.bc*x, y, add=TRUE, lty="dashed")
# outer 95% confidence interval frontier for uncorrected frontier
dea.plot.frontier((b$conf.int[,1]+b$bias)*x, y, add=TRUE, lty="dotted")
## Test of hypothesis in DEA model
# Null hypothesis is that technology is CRS and the alternative is VRS
# Bogetoft and Otto (2011) pages 183--185.
ec <- dea(x,y, RTS="crs")
Ec <- eff(ec)</pre>
ev <- dea(x,y, RTS="vrs")</pre>
Ev <- eff(ev)
# The test statistic; equation (6.1)
S <- sum(Ec)/sum(Ev)
# To calculate CRS and VRS efficiencies in the same bootstrap replicas
# we reset the random number generator before each call of the
# function dea.boot.
# To get the an initial value for the random number generating process
# we save its state (seed)
save.seed <- sample.int(1e9,1)</pre>
# The bootstrap and calculate CRS and VRS under the assumption that
# the true technology is CRS (the null hypothesis) and such that the
# results correponds to the case where CRS and VRS are calculated for
# the same reference set of firms; to make this happen we set the
# random number generator to the same state before the calls.
set.seed(save.seed)
bc <- dea.boot(x,y, nrep,, RTS="crs")</pre>
set.seed(save.seed)
bv <- dea.boot(x,y, nrep,, RTS="vrs", XREF=x,YREF=y, EREF=ec$eff)</pre>
# Calculate the statistic for each bootstrap replica
bs <- colSums(bc$boot)/colSums(bv$boot)</pre>
# The critical value for the test (default size \code{alpha} of test is 5%)
critValue(bs, alpha=.1)
# Accept the hypothesis at 10% level?
critValue(bs, alpha=.1) <= S</pre>
# The probability of observering a smaller value of S when the
# hypothesis is true; the p--value.
typeIerror(S, bs)
# Accept the hypothesis at size level 10%?
typeIerror(S, bs) >= .10
```

dea.direct 21

Directional efficie	direct 1	dea

# Description

Directional efficiency rescaled to an interpretation a la Farrell efficiency and the corresponding peer importance (lambda).

# Usage

# **Arguments**

gı	iments	
,	X	Inputs of firms to be evaluated, a K x m matrix of observations of K firms with m inputs (firm x input)
,	Y	Outputs of firms to be evaluated, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input).
١	DIRECT	Directional efficiency, DIRECT is either a scalar, an array, or a matrix with non-negative elements.
		If the argument is a scalar, the direction is $(1,1,,1)$ times the scalar; the value of the efficiency depends on the scalar as well as on the unit of measurements.
		If the argument an array, this is used for the direction for every firm; the length of the array must correspond to the number of inputs and/or outputs depending on the ORIENTATION.
		If the argument is a matrix then different directions are used for each firm. The dimensions depends on the ORIENTATION (and TRANSPOSE), the number of firms must correspond to the number of firms in X and Y.
		DIRECT must not be used in connection with DIRECTION="graph".
!	RTS	Text string or a number defining the underlying DEA technology $\!\!\!/$ returns to scale assumption.
)	fdh Free disp	posability hull, no convexity assumption

0	fdh	Free disposability hull, no convexity assumption
1	vrs	Variable returns to scale, convexity and free disposability
2	drs	Decreasing returns to scale (down-scaling, but not up-scaling), convexity, and free disposability
3	crs	Constant returns to scale, convexity and free disposability
4	irs	Increasing returns to scale (up-scaling, but not down-scaling), convexity, and free disposability
6	add	Additivity (scaling up and down, but only with integers), and free disposability
7	fdh+	A combination of free disposability and restricted or local constant return to scale

```
ORIENTATION Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph" (3). For use with DIRECT, an additional option is "in-out" (0).

XREF Inputs of the firms determining the technology, defaults to X.
```

22 dea.direct

YREF Outputs of the firms determining the technology, defaults to Y.

FRONT.IDX Index for firms determining the technology.

SLACK See dea and slack.

param Possible parameters. At the moment only used for RTS="fdh+" to set low and

high values for restrictions on lambda; see the section details and examples in

dea for its use. Future versions might also use param for other purposes.

TRANSPOSE see dea

#### **Details**

When the argument DIRECT=d is used then component objval of the returned object for input orientation is the maximum value of e where for input orientation x-ed, and for output orientation y+ed are in the generated technology set. The returned component eff is for input 1-ed/X and for output 1+ed/Y to make the interpretation as for a Farrell efficiency. Note that when the direction is not proportional to X or Y the returned eff are different for different inputs or outputs and eff is a matrix and not just an array. The directional efficiency can be restricted to inputs (ORIENTATION="in"), restricted to outputs (ORIENTATION="out"), or both include inputs and output directions (ORIENTATION="in-out"). Directional efficiency is discussed on pages 31–35 and 121–127 in Bogetoft and Otto (2011).

The Farrell efficiency interpretation is the ratio by which a firm can proportionally reduce all inputs (or expand all outputs) without producing less outputs (using more inputs). The directional efficiecies have the same interpretation expect that the direction is not proportional to the inputs (or outputs) and therefore the different inputs may have different reduction ratios, the efficiency is an array and not just a number.

### Value

The results are returned in a Farrell object with the following components. The method slack only returns the three components in the list relevant for slacks.

eff The Farrell efficiencies. Note that the efficiencies are calculated to have the

same interpretations as Farrell efficiencies. eff is a matrix if there are more than

1 good.

lambda The lambdas, i.e. the weight of the peers, for each firm

objval The objective value as returned from the LP program; the objval are excess

values in DIRECT units of measurement.

RTS The return to scale assumption as in the option RTS in the call

ORIENTATION The efficiency orientation as in the call

TRANSPOSE As in the call

slack A vector with sums of the slacks for each firm. Only calculated in dea when

option SLACK=TRUE

sx A matrix for input slacks for each firm, only calculated if the option SLACK is

TRUE or returned from the method slack

sy A matrix for output slack, see sx

dea.direct 23

# Note

To handle fixed, non-discretionary inputs, one can let it appear as negative output in an input-based mode, and reversely for fixed, non-discretionary outputs. Fixed inputs (outputs) can also be handled by directional efficiency; set the direction, the argument DIRECT, equal to the variable, discretionary inputs (outputs) and 0 for the fixed inputs (outputs).

When the argument DIRECT=X is used the then the returned efficiency is equal to 1 minus the Farrell efficiency for input orientation and equal to the Farrell efficiency minus 1 for output orientation.

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

### References

Directional efficiency is discussed on pages 31–35 and 121–127 in Bogetoft and Otto (2011). Peter Bogetoft and Lars Otto; *Benchmarking with DEA, SFA, and R*; Springer 2011

#### See Also

dea

```
# Directional efficiency
x \leftarrow matrix(c(2,5, 1,2, 2,2, 3,2, 3,1, 4,1), ncol=2,byrow=TRUE)
y \leftarrow matrix(1, nrow=dim(x)[1])
dea.plot.isoquant(x[,1], x[,2],txt=1:dim(x)[1])
E \leftarrow dea(x,y)
z < -c(1,1)
e <- dea.direct(x,y,DIRECT=z)
data.frame(Farrell=E$eff, Perform=e$eff, objval=e$objval)
# The direction
arrows(x[,1], x[,2], (x-z)[,1], (x-z)[,2], 1ty="dashed")
# The efficiency (e$objval) along the direction
segments(x[,1], x[,2], (x-e$objval*z)[,1], (x-e$objval*z)[,2], lwd=2)
# Different directions
x1 \leftarrow c(.5, 1, 2, 4, 3, 1)
x2 \leftarrow c(4, 2, 1, .5, 2, 4)
x \leftarrow cbind(x1,x2)
y <- matrix(1,nrow=dim(x)[1])</pre>
dir1 <- c(1,.25)
dir2 <- c(.25, 4)
dir3 <- c(1,4)
e \leftarrow dea(x,y)
e1 <- dea.direct(x,y,DIRECT=dir1)
```

24 dea.dual

```
e2 <- dea.direct(x,y,DIRECT=dir2)
e3 <- dea.direct(x,y,DIRECT=dir3)
data.frame(e=eff(e),e1=e1$eff,e2=e2$eff,e3=e3$eff)[6,]
# Technology and directions for all firms
dea.plot.isoquant(x[,1], x[,2],txt=1:dim(x)[1])
arrows(x[,1], x[,2], x[,1]-dir1[1], x[,2]-dir1[2],lty="dashed")
segments(x[,1], x[,2],
    x[,1]-e1$objval*dir1[1], x[,2]-e1$objval*dir1[2], lwd=2)
# slack for direction 1
dsl1 \leftarrow slack(x,y,e1)
cbind(E=e$eff,e1$eff,dsl1$sx,dsl1$sy, sum=dsl1$sum)
# Technology and directions for firm 6,
# Figure 2.6 page 32 in Bogetoft & Otto (2011)
dea.plot.isoquant(x1,x2,lwd=1.5, txt=TRUE)
arrows(x[6,1], x[6,2], x[6,1]-dir1[1], x[6,2]-dir1[2], lty="dashed")
arrows(x[6,1], x[6,2], x[6,1]-dir2[1], x[6,2]-dir2[2], lty="dashed")
arrows(x[6,1], x[6,2], x[6,1]-dir3[1], x[6,2]-dir3[2], lty="dashed")
segments(x[6,1], x[6,2],
   x[6,1]-e1$objval[6]*dir1[1], x[6,2]-e1$objval[6]*dir1[2],lwd=2)
segments(x[6,1], x[6,2],
   x[6,1]-e2\$objval[6]*dir2[1], \ x[6,2]-e2\$objval[6]*dir2[2],lwd=2)
segments(x[6,1], x[6,2],
    x[6,1]-e3$objval[6]*dir3[1], x[6,2]-e3$objval[6]*dir3[2],lwd=2)
```

dea.dual

Dual DEA models and assurance regions

# Description

Solution of dual DEA models, possibly with partial value information given as restrictions on the ratios (assurance regions)

# Usage

# **Arguments**

Χ

Inputs of firms to be evaluated, a K x m matrix of observations of K firms with m inputs (firm x input). In case TRANSPOSE=TRUE the input matrix is transposed to input x firm.

dea.dual 25

Y Outputs of firms to be evaluated, a K x n matrix of observations of K firms with n

outputs (firm x input). In case TRANSPOSE=TRUE the output matrix is transposed

to output x firm.

RTS A text string or a number defining the underlying DEA technology / returns to

scale assumption.

1 vrs Variable returns to scale, convexity and free disposability

2 drs Decreasing returns to scale, convexity, down-scaling and free disposability

3 crs Constant returns to scale, convexity and free disposability

4 irs Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability.

ORIENTATION Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph"

(3) (not yet implemented). For use with DIRECT an additional option is "in-out"

(0). In this case, "graph" is not feasible

XREF Input of the firms determining the technology, defaults to X
YREF Output of the firms determining the technology, defaults to Y

FRONT. IDX Index for firms determining the technology

DUAL Matrix of order "number of input plus number of outputs minus 2" times 2. The

first column is the lower bound and the second column is the upper bound for the restrictions on the multiplier ratios. The ratios are relative to the first input and the first output, respectively. This implyies that there is no restriction for neither the first input nor the first output so that the number of restrictions is two

less than the total number of inputs and outputs.

DIRECT Directional efficiency, DIRECT is either a scalar, an array, or a matrix with non-

negative elements.

NB Not yet implemented

TRANSPOSE Input and output matrices are treated as firms times goods for the default value

TRANSPOSE=FALSE corresponding to the standard in R for statistical models. When TRUE data matrices shall be transposed to good times firms matrices as

is normally used in LP formulation of the problem.

LP Only for debugging. If LP=TRUE then input and output for the LP program are

written to standard output for each unit.

CONTROL Possible controls to lpSolveAPI, see the documentation for that package.

LPK When LPK=k then a mps file is written for firm k; it can be used as input to an

alternative LP solver just to check the our results.

# Details

Solved as an LP program using the package lpSolveAPI. The method dea.dual.dea calls the method dea with the option DUAL=TRUE.

#### Value

eff The efficiencies

objval The objective value as returned from the LP problem, normally the same as eff

26 dea.dual

RTS The return to scale assumption as in the option RTS in the call

ORIENTATION The efficiency orientation as in the call

TRANSPOSE As in the call

u Dual values, prices, for inputsv Dual values, prices, for outputs

gamma The values of gamma, the shadow price(s) for returns to scale restriction

sol Solution of all variables as one component, sol=c(u,v,gamma).

#### Note

Note that the dual values are not unique for extreme points in the technology set. In this case the value of the calculated dual variable can depend on the order of the complete efficient firms.

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; Springer 2011. Sect. 5.10: Partial value information

### See Also

dea

dea.merge 27

dea.merge Estimate potential merger gains and their decompositions
--

# **Description**

Calculate and decompose potential gains from mergers of similar firms (horizontal integration).

# Usage

# Arguments

Most of the arguments correspond to the arguments in dea, with K firms, m inputs, and n outputs.

X K times m matrix as in dea

Y K times n matrix as in dea

M Kg times K matrix where each row defines a merger by the firms (collums) included; matrix as returned from method make.merge

RTS as in dea

ORIENTATION as in dea

ORIENTATION as in dea
XREF as in dea
YREF as in dea
FRONT.IDX as in dea
TRANSPOSE as in dea

# **Details**

The K firms are merged into Kg new, merged firms.

The decomposition is summarized on page 275 and in table 9.1 page 276 in Bogetoft and Otto (2011) and is based on Bogetoft and Wang (2005)

# Value

Eff	Overall efficiencies of mergers, Kg vector
Estar	Adjusted overall efficiencies of mergers after the removal of individual learning, Kg vector
learning	Learning effects, Kg vector
harmony	Harmony (scope) effects, Kg vector
size	Size (scale) effects, Kg vector

28 dea.plot

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; chapter 9; Springer 2011.

Bogetoft and Wang; "Estimating the Potential Gains from Mergers"; *Journal of Productivity Analysis*, 23, pp. 145-171, 2005.

### See Also

dea and make.merge

# **Examples**

```
x <- matrix(c(100,200,300,500),ncol=1,dimnames=list(LETTERS[1:4],"x"))
y <- matrix(c(75,100,300,400),ncol=1,dimnames=list(LETTERS[1:4], "y"))

dea.plot.frontier(x,y,RTS="vrs",txt=LETTERS[1:length(x)],
    xlim=c(0,1000),ylim=c(0,1000) )
    dea.plot.frontier(x,y,RTS="drs", add=TRUE, lty="dashed", lwd=2)
    dea.plot.frontier(x,y,RTS="crs", add=TRUE, lty="dotted")

dea(x,y,RTS="crs")
M <- make.merge(list(c(1,2), c(3,4)), X=x)
    xmer <- M %*% x
    ymer <- M %*% y
    points(xmer,ymer,pch=8)
    text(xmer,ymer,labels=c("A+B","C+D"),pos=4)
    dea.merge(x,y,M, RTS="vrs")
    dea.merge(x,y,M, RTS="crs")</pre>
```

dea.plot

Plot of DEA technologies

### **Description**

Draw a graph of a DEA technology. Designed for two goods illustrations, either isoquant (2 inputs), transformation curve (2 outputs), or a production function (1 input and 1 output). If the number of good is larger than 2 then aggregation occur, either simple or weighted.

# Usage

dea.plot

```
dea.plot.frontier(x, y, RTS="vrs",...)
dea.plot.isoquant(x1, x2, RTS="vrs",...)
dea.plot.transform(y1, y2, RTS="vrs",...)
```

# Arguments

_	
X	The good illustrated on the first axis. If there are more than 1 input then inputs are just summed or, if wx is present, a weighted sum of inputs is used.
У	The good illustrated on the second axis. If there are more than 1 output then outputs are just summed or, if wy is present, a weighted sum of outputs is used.
x1, y1	The good illustrated on the first axis
x2, y2	The good illustrated on the second axis
RTS	Underlying DEA model / assumptions about returns to scale: "fdh" (0), "vrs" (1), "drs" (2), "crs" (3), "irs" (4), "irs2" (5) (irs without convexity), "add" (6), and "fdh+" (7). Numbers in parenthesis can also be used as values for RTS
ORIENTATION	Input-output graph of 1 input and 1 output is "in-out" (0), graph of 2 inputs is "in" (1), and graph of 2 outputs is "out" (2).
txt	txt is an array to label the observations. If txt=TRUE the observations are labeled by the observation number or rownames if there are any.
add	For add=T the technology is drawn on top of an existing graph. With the default add=F, a new graph is made.
WX	Weight to aggregate the first axis if there are more than 1 good behind the first axis.
wy	Weights to aggregate for the second axis if there are more than 1 good behind the second the second axis.
TRANSPOSE	Only relevant for more than 1 good for each axis, see dea for a description of this option.
GRID	If GRIF=TRUE a gray grid is put on the plot.
	Usual options for the methods plot, lines, and abline etc.
fex	Relative size of the text/labels on observations; corresponds to cex, but only changes the size of the text.
RANGE	A logical variable, if RANGE=TRUE the limits for the graph is the range of the variables; zero is always included. Default is RANGE=FALSE when the range is from zero to the max values. Relevant if some values are negative.
param	Possible parameters. At the moment only used for RTS="fdh+"; see the section details and examples for its use. Future versions might also use param for other purposes.
xlim	Possible limits c(x1,x2) for the first axis
ylim	Possible limits c(y1,y2) for the second axis
xlab	Possible label for the x-axis
ylab	Possible label for the y-axis

30 dea.plot

### **Details**

The method dea.plot is the general plotting method. The the 3 others are specialized versions for frontiers (1 input and 1 output), isoquant curves (2 inputs for given outputs), and transformation curves (2 outputs for given inputs) obtained by using the argument ORIENTATION.

The crs factor in RTS="fdh+" that sets the lower and upper bound can be changed by the argument param that will set the lower and upper bound to 1-param and 1+param; the default value is param=.15. The value must be greater than or equal to 0 and strictly less than 1. A value of 0 corresponds to RTS="fdh". The FDH+ technology set is described in Bogetoft and Otto (2011) pages 72–73.

### Value

No return, uses the original graphing system.

### Note

If there are more than 1 good for the arguments x and y then the goods are just summed or, if wx or wy are present, weighted sum of goods are used. In this case the use of the command identify must be calles as dea.plot(rowSums(x),rowSums(y)).

Warning If you use this facility to plot multi input and multi output then the plot may deceive you as fully multi efficient firms are not necessarely placed on the two dimensional frontier.

Note that RTS="add" and RTS="fdh+" only works for ORIENTATION="in-out" (0).

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# References

```
Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011 Paul Murrell; R Graphics; Chapman & Hall 2006
```

# See Also

The documentation for the function plot and Murrell (2006) for further options and on customizing plots.

```
x <- matrix(c(100,200,300,500,600,100),ncol=1)
y <- matrix(c(75,100,300,400,400,50),ncol=1)

dea.plot(x,y,RTS="vrs",ORIENTATION="in-out",txt=LETTERS[1:length(x)])
dea.plot(x,y,RTS="crs",ORIENTATION="in-out",add=TRUE,lty="dashed")

dea.plot.frontier(x,y,txt=1:dim(x)[1])
n <- 10</pre>
```

eff, efficiencies 31

```
x <- matrix(1:n,,1)</pre>
y \leftarrow matrix(x^{(1.6)} + abs(rnorm(n)), 1)
dea.plot.frontier(x,y,RTS="irs",txt=1:n)
dea.plot.frontier(x,y,RTS="irs2",add=TRUE,lty="dotted")
# Two different forms of irs: irs and irs2, and two different ways to
# make a frontier
id <- sample(1:n,30,replace=TRUE)</pre>
dea.plot(x[id],y[id],RTS="irs",ORIENTATION="in-out")
dea.plot.frontier(x[id],y[id],RTS="irs2")
# Difference between the FDH technology and the additive
# FRH technology
x \leftarrow matrix(c(100, 220, 300, 520, 600, 100), ncol=1)
y <- matrix(c(75,100,300,400,400,50),ncol=1)
\label{lem:deaplot} \\ \text{dea.plot(x,y,RTS="fdh",ORIENTATION="in-out",txt=LETTERS[1:length(x)])} \\
dea.plot(x,y,RTS="add",ORIENTATION="in-out",add=TRUE,lty="dashed",lwd=2)
dea.plot(x,y,RTS="fdh+",ORIENTATION="in-out",add=TRUE,
                              lty="dotted",lwd=3,col="red")
# Use of parameter in FDH+
dea.plot(x,y,RTS="fdh",ORIENTATION="in-out",txt=LETTERS[1:length(x)])
dea.plot(x,y,RTS="fdh+",ORIENTATION="in-out",add=TRUE,lty="dashed")
dea.plot(x,y,RTS="fdh+",ORIENTATION="in-out",add=TRUE,lty="dotted",param=.5)
```

eff, efficiencies

Calculate efficiencies for Farrell and sfa object

# Description

Calculate efficiencies for Farrell and sfa object. For a sfa there are several types

# Usage

```
eff( object, ... )
efficiencies( object, ... )
## Default S3 method:
efficiencies( object, ... )
## S3 method for class 'Farrell'
efficiencies(object, type = "Farrell", ...)
## S3 method for class 'Farrell'
eff(object, type = "Farrell", ...)
## S3 method for class 'sfa'
efficiencies(object, type = "BC", ...)
## S3 method for class 'sfa'
eff(object, type = "BC", ...)
```

32 eff, efficiencies

### **Arguments**

object A Farrell object returned from a DEA function like dea, sdea, or mea or an sfa object returned from the function sfa.

type The type of efficiencies to be calculated. For a Farrell object the possibilities are

"Farrell" efficiency or "Shephard" efficiency. For a sfa object the possibilities

are "BC", "Mode", "J", or "add".

... Further arguments ...

#### **Details**

The possible types for class Farrell (an object returned from dea et al. are "Farrell" and "Shephard".

The possible types for class sfa efficiencies are

**BC** Efficiencies estimated by minimizing the mean square error; Eq. (7.21) in Bogetoft and Otto (2011, 219) and Battese and Coelli (1988, 392)

**Mode** Efficiencies estimates using the conditional mode approach; Bogetoft and Otto (2011, 219), Jondrow et al. (1982, 235).

J Efficiencies estimates using the conditional mean approach Jondrow et al. (1982, 235).

add Efficiency in the additive model, Bogetoft and Otto (2011, 219)

### Value

The efficiencies are returned as an array.

# Note

For the Farrell object the orientation is determined by the calculations that led to the object and can not be changed here.

### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R, Springer 2011

# See Also

dea and sfa.

```
##--- Should be DIRECTLY executable !! ----
##-- ==> Define data, use random,
##--or do help(data=index) for the standard data sets.
```

eff.dens 33

eff.dens	Estimate and plot density of efficiencies	
----------	---	--

# **Description**

A method to estimate and plot kernel estimate of (Farrell) efficiencies taken into consideration that efficiencies are bounded either above (input direction) or below (output direction).

# Usage

```
eff.dens(eff, bw = "nrd0")
eff.dens.plot(obj, bw = "nrd0", ..., xlim, ylim, xlab, ylab)
```

### **Arguments**

eff	Either a list of (Farrell) efficiencies or a Farrell object returned from the method dea.
bw	Bandwith, look at the documentation of density for an explanation.
obj	Either an array of efficiencies or a list returned from eff.dens.
	Further arguments to the plot method like line type and line width.
xlim	Range on the x-axis; usualy not needed, just use the defaults.
ylim	Range on the x-axis; usualy not needed, just use the defaults.
xlab	Label for the x-axis.
ylab	Label for the y-axis.

### **Details**

The calculation is based on a reflection method (Silverman 1986, 30) using the default window kernel and defult bandwidth (window width) in the method density.

The method eff.dens.plot plot the density directly, and eff.dens just estimate the numerical density, and the result can then either be plotted by plot, corresponds to eff.dens.plot, or by lines as an overlay on an existing plot.

### Value

The return from eff.dens is a list list(x,y) with efficiencies and the corresponding density values.

# Note

The input efficiency is also bounded below by 0, but for normal firms an efficiency at 0 will not happen, i.e. the boundary is not effective, and therefore this boundary is not taken into consideration.

34 eladder

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

B.W. Silverman (1986), *Density Estimation for Statistics and Data Analysis*, Chapman and Hall, London.

# **Examples**

```
e <- 1 - rnorm(100)
e[e>1] <- 1
e <- e[e>0]
eff.dens.plot(e)

hist(e, breaks=15, freq=FALSE, xlab="Efficiency", main="")
den <- eff.dens(e)
lines(den,lw=2)</pre>
```

eladder

Efficiency ladder for a single firm

# **Description**

How the efficiency changes as the most influential peer is removed sequentially one at a time

# Usage

# **Arguments**

n	The number of the firm where the ladder is calculated
X	Inputs of firms to be evaluated, a K $x$ m matrix of observations of K firms with m inputs (firm $x$ input). In case TRANSPOSE=TRUE the input matrix is transposed to input $x$ firm.
Υ	Outputs of firms to be evaluated, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input). In case TRANSPOSE=TRUE the output matrix is transposed to output $x$ firm.
RTS	Text string or a number defining the underlying DEA technology / returns to scale assumption, se the possible values for dea.
ORIENTATION	Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph" (3). For use with DIRECT, an additional option is "in-out" (0).
XREF	Inputs of the firms determining the technology, defaults to X

eladder 35

Outputs of the firms determining the technology, defaults to Y YREF DIRECT Directional efficiency, DIRECT is either a scalar, an array, or a matrix with nonnegative elements. See dea for a further description of this argument. Possible parameters. At the moment only used for RTS="fdh+" to set low and param high values for restrictions on lambda; see the section details and examples in dea for its use. Future versions might also use param for other purposes. MAXELAD The maximum number of influential peers to remove. The sequence of efficiencies returned from eladder. elad peer The sequence of peers returned from eladder. The number of characters for the name of the peers on the axis in the plot. TRIM

... Usual options for the method plot.

#### **Details**

The function eladder calculates how the efficiency for a firm changes when the most influential peer is removed sequentially one at a time. Somewhere in the sequence the firm becomes efficient and are itself removed from the set of firms generating the technology (or the only firm left) and thereafter the efficiencies are super-efficiencies.

#### Value

The object returned from eladder is a list with components

eff The sequence of efficiencies when the peer with the largest value of lambda has

been removed.

peer The sequence of removed peers corresponding to the largest values of lambda

as index in the X rows.

# Note

When the number of firms is large then the number of influential peers will also be large and the names or numbers of the peers on the x-axis might be squeeze together and be illegible. In this case restrict the number of influential peers to be removed.

The efficiency step ladder is discussed in Essay 4 of Dag Fjeld Edvardsens's Ph.D. thesis from 2004.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Dag Fjeld Edvardsen; Four Essays on the Measurement of Productive Efficiency; University of Gothenburg 2004; http://hdl.handle.net/2077/2923

36 excess

# **Examples**

```
data(charnes1981)
x <- with(charnes1981, cbind(x1,x2,x3,x4,x5))
y <- with(charnes1981, cbind(y1,y2,y3))

# Choose the firm for analysis, we choose 'Tacoma'
n <- which(charnes1981$name=="Tacoma")[1]

el <- eladder(n, x, y, RTS="crs")
eladder.plot(el$eff, el$peer)

# Restrict to 20 most influential peers for 'Tacoma' and use names
# instead of number
eladder.plot(el$eff[1:20], charnes1981$name[el$peer][1:20])

# Truncate the names of the peers and put a title on top
eladder.plot(el$eff[1:20], charnes1981$name[el$peer][1:20], TRIM=5)
title("Eladder for Tacoma")</pre>
```

excess

Excess input compared over frontier input

# **Description**

Excess input compared over frontier input and/or less output than frontier/transformation/optimal output.

### **Usage**

```
excess(object, X = NULL, Y = NULL)
```

# Arguments

object	A Farrell object as returned from functions like dea, dea.direct, linksdea, and
	mea.
X	Input matrix, only neccesary for ordinary input Farrell efficiency
Υ	Ouput matrix, only neccesary for ordinary output Farrell efficiency

### **Details**

For Farrell input efficiency E the exess input is (1 - E)X and for Farrell outure efficiency F the missing output is (F - 1)Y.

Notice that the excess calculated does not include any slackvalues. In case slacks are present and calculated it might be more appropriate to add slack; i.e. to use excess(object,X,Y) + slack(X,Y,object).

For directional efficiency e in the direction D the excess input is eD.

If a firm is outside the technology set, as could be the case when calculating super-efficiencies, the Farrell input efficiency is larger then 1 and then the excess values are negative.

lambda 37

# Value

Return a matrix with exces input and/or less output.

#### Author(s)

Peter Bogeroft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011

# **Examples**

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c(75,100,300,400,25,50,400),ncol=1)
e <- dea(x,y)
excess(e,x)
x - eff(e) * x

e <- dea(x,y, ORIENTATION="graph")
excess(e, x, y)
x - eff(e) * x

1/eff(e) * y -y

me <- mea(x,y)
excess(me)</pre>
```

lambda

Lambdas or the weight of the peers

# **Description**

The lambdas, i.e. the weight of the peers, for each firm.

# Usage

```
lambda(object, KEEPREF = FALSE)
lambda.print(x, KEEPREF = FALSE, ...)
```

# **Arguments**

object, x A Farrell object as returned from dea et al.

KEEPREF if TRUE then all firms are kept as reference firms even though they have all zero

weights (lambda); might come handy if one needs to calculate X x lambda such that the firms in X and lambda agree. If FALSE, the default, then only weight for

the peers are in the matrix lambda.

. . . Optional parameters for the print method.

38 make.merge

# **Details**

Only returns the the lambdas for firms that appear as a peer, i.e. only lambdas for firms where at least one element of the lambda is positive.

#### Value

The return is a matrix with the firms as rows and the peers as columns.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

## See Also

dea

# **Examples**

```
##--- Should be DIRECTLY executable !! ----
##-- ==> Define data, use random,
##--or do help(data=index) for the standard data sets.
```

make.merge

Make an aggregation matrix to perform mergers

# Description

Make an aggregation matrix to perform mergers of firms. The matrix can be post multiplied (matrix multiplication) to input and output matrices to make merged input and output matrices.

## **Usage**

```
make.merge(grp, nFirm = NULL, X = NULL, names = NULL)
```

# **Arguments**

grp	Either a list of length Kg for Kg firms after mergers; each component of the list is a (named) list with the firm numbers or names going into this merger.
	Or a factor of length K with Kg levels where where each level determines a merger; to exclude firms for mergers set the factor value to NA.
nFirm	Number of firms before the mergers
X	A matrix of inputs or outputs where the rows corresponds to the number of original (starting) firms
names	A list with names of all firms, only needed if the mergers are given as a list of names, i.e. grp is a list of names.

make.merge 39

## **Details**

Either nFirm or X must be present; if both are present then nFirm must be equal to the number of rows in X, the number of firms.

When X is an input matrix of dimension K x m, K firms and m inputs, and M <-make.merge(gr,K) then M %\*% X is the input matrix for the merged firms.

#### Value

Returns an aggregation matrix of dimension Kg times K where rows corresponds to new merged firms and columns are 1 for firms to be included and 0 for firms to be excluded in the the given merger as defined by the row.

#### Note

The argument TRANSPOSE has not been implemented for this function. If you need transposed matrices you must transpose the merger matrix yourself. If you define mergers via factors there is no need to transpose in the arguments; just do not use X in the arguments.

## Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

## See Also

```
dea.merge
```

```
# To merge firms 1,3, and 5; and 2 and 4 of 7 firms into 2 new firms
# the aggregation matrix is M; not all firms are involved in a merger.
M \leftarrow make.merge(list(c(1,3,5), c(2,4)),7)
print(M)
# Merge 1 and 2, and 4 and 5, and leave 3 alone, total of 5 firms.
# Using a list
M1 <- make.merge(list(c(1,2), c(4,5)), nFirm=5)
print(M1)
# Using a factor
fgr <- factor(c("en","en",NA,"to","to"))</pre>
M2 <- make.merge(fgr)
print(M2)
# Name of mergers
M3 <- make.merge(list(AB=c("A","B"), DE=c("D","E")), names=LETTERS[1:5])
# No name of mergers
M4 <- make.merge(list(c("A", "B"), c("D", "E")), names=LETTERS[1:5])
print(M4)
```

40 malmq

Malmquist index
-----------------

# Description

Estimates Malmquist indices for productivity and its decomposition between two periods. The units in the two periods does not have to be exactly the same, but the Malmquist index is only calculated for units present in both periods.

# Usage

```
malmq(X0, Y0, ID0 = NULL, X1, Y1, ID1 = NULL, RTS = "vrs", ORIENTATION = "in",
SLACK = FALSE, DUAL = FALSE, DIRECT = NULL, param = NULL, TRANSPOSE = FALSE,
FAST = TRUE, LP = FALSE, CONTROL = NULL, LPK = NULL)
```

# Arguments

X0	Inputs of firms in period 0, a K0 x m matrix of observations of K0 firms with m inputs (firm x input).
Y0	Outputs of firms in period 0, a K0 x n matrix of observations of K0 firms with n outputs (firm x input).
ID0	Index for firms in period 0; could be numbers or labels. Length K0.
X1	Inputs of firms in period 1, a $K1 \times m$ matrix of observations of $K1$ firms with m inputs (firm x input).
Y1	Outputs of firms in period 1, a $K1 \times n$ matrix of observations of $K1$ firms with n outputs (firm x input).
ID1	Index for firms in period 0; could be numbers or labels. Length K0.
RTS	Returns to scale assumption as in dea.
ORIENTATION	Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph" (3) as in dea.
SLACK	See dea.
DUAL	See dea.
DIRECT	See dea.
param	See dea.
TRANSPOSE	See dea.
FAST	See dea.
LP	See dea.
CONTROL	See dea.
LPK	See dea.

malmq 41

## **Details**

The *index for technical changes* tc is calculated as sqrt(e10/e11 \* e00/e01) where e<s><t> is the efficience for period s when the reference technology is for period t, i.e. determined from the observations for period t and XREF=X\_t, YREF=Y\_t, as is the option for the function dea.

The Malmquist index for productivity mq is calculates as sqrt(e10/e00 \* e11/e01) and the index for change in efficiency ec is e11/e00. Note that mq = tc \* ec.

## Value

m	Malmquist index for productivity.
tc	Index for technoligy change.
ec	Index for efficiency change.
mq	Malmquist index for productivity; same as m.
id	Index for firms present in both period 0 and period 1.
id0	Index for firms in period 0 that are also in period 1.
id1	Index for firms in period 1 that are also in period 0.
e00	The efficiencies for period 0 with reference technoligy from period 0.
e10	The efficiencies for period 1 with reference technoligy from period 0.
e11	The efficiencies for period 1 with reference technoligy from period 1.
e01	The efficiencies for period 0 with reference technoligy from period 1.

#### Note

The calculations of efficiencies are only done for units present in both periods.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011

## See Also

dea

```
x0 <- matrix(c(10, 28, 30, 60),ncol=1)
y0 <- matrix(c(5, 7, 10, 15),ncol=1)
x1 <- matrix(c(12, 26, 16, 60),ncol=1)
y1 <- matrix(c(6, 8, 9, 15),ncol=1)

dea.plot(x0, y0, RTS="vrs", txt=TRUE)
dea.plot(x1, y1, RTS="vrs", add=TRUE, col="red")</pre>
```

42 malmquist

```
points(x1, y1, col="red", pch=16)
text(x1, y1, 1:dim(x1)[1], col="red", adj=-1)

m <- malmq(x0,y0,,x1,y1,,RTS="vrs")
print("Malmquist index for change in productivity, technoligy change:")
print(m$mq)
print("Index for change of frontier:")
print(m$tc)</pre>
```

 ${\tt malmquist}$ 

Malmquist index for fimrs in a panel

# **Description**

Estimate Malmquist index for firms in a panel data set. The data set does not need to be balanced.

# Usage

```
malmquist(X, Y, ID, TIME, RTS = "vrs", ORIENTATION = "in", SLACK = FALSE, DUAL = FALSE,
DIRECT = NULL, param = NULL, TRANSPOSE = FALSE, FAST = TRUE, LP = FALSE,
CONTROL = NULL, LPK = NULL)
```

## **Arguments**

LPK

See dea.

X	Inputs of firms in many periods, a $(T*K)$ x m matrix of observations of K firms with m outputs (firm x input) in at the most T periods.
Υ	Outputs of firms in many periods, a $(T*K)$ x n matrix of observations of K0 firms with n outputs (firm x input) in at the most T periods.
ID	Identifier for the firms in rows of X and Y.
TIME	Array with period number for each row in the input maxtrix X and output matrixY
RTS	Returns to scale assumption as in dea.
ORIENTATION	Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph" (3) as in dea.
SLACK	See dea.
DUAL	See dea.
DIRECT	See dea.
param	See dea.
TRANSPOSE	See dea.
FAST	See dea.
LP	See dea.
CONTROL	See dea.

malmquist 43

## **Details**

Malmquist uses malmq for the calculations of the necessary efficiencies, and the returned indeces are as in malmq. The data must be a long data set with regards to TIME and ID; se the example below.

Note that the calculated index are index comparing a period and the previous period. To compare the development over time the indices must be turned into a chain index as shown in the example below.

## Value

m	Malmquist indicies, an array of length T*K in the order of ID and TIME, i.e. the order of the rows of X.
tc	Technical change indices, an array of length T*K.
ec	Efficiency indices, an array of length T*K.
id	Index for firms as ID
time	Index for time as TIME
e00	The efficiencies for period 0 with reference technoligy from period 0.
e10	The efficiencies for period 1 with reference technoligy from period 0.
e11	The efficiencies for period 1 with reference technoligy from period 1.
e01	The efficiencies for period 0 with reference technoligy from period 1.

#### Note

The lagged values e11 are not neccesary equal to values of e00 as the reference technology for the two periods could be generated by different units, if the units in different time periodes are not the same.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011

## See Also

```
dea, malmq
```

```
x0 <- matrix(c(10, 28, 30, 60),ncol=1)
y0 <- matrix(c(5, 7, 10, 15),ncol=1)
x1 <- matrix(c(12, 26, 16, 60),ncol=1)
y1 <- matrix(c(6, 8, 9, 15),ncol=1)
x2 <- matrix(c(13, 26, 15, 60),ncol=1)
y2 <- matrix(c(7, 9, 10, 15),ncol=1)</pre>
```

44 mea

```
dea.plot(x0, y0, RTS="vrs", txt=TRUE)
dea.plot(x1, y1, RTS="vrs", add=TRUE, col="red")
dea.plot(x2, y2, RTS="vrs", add=TRUE, col="blue")
points(x1, y1, col="red", pch=16)
# points(x2, y2, col="blue", pch=17)
text(x1, y1, 1:dim(x1)[1], col="red", adj=-1)
text(x2, y2, 1:dim(x1)[1], col="blue", adj=-1)
legend("bottomright", legend=c("Period 0", "Period 1", "Period 2"),
 col=c("black", "red", "blue"), lty=1, pch=c(1,16, 17), bty="n")
X \leftarrow rbind(x0, x1, x2)
Y <- rbind(y0, y1, y2)
# Make ID and TIME variables one way or another
ID <- rep(1:dim(x1)[1], 3)
# TIME <- c(rep(0,dim(x1)[1]), rep(1,dim(x1)[1]), rep(2,dim(x1)[1]))
TIME <- gl(3, dim(x1)[1], labels=0:2)
# This is how the data for malmquist must look like
data.frame(TIME, ID, X, Y)
mq <- malmquist(X,Y, ID, TIME=TIME)</pre>
data.frame(TIME, ID, X, Y, mq$e00, mq$e01, mq$e10, mq$e11, mq$m, mq$tc)[order(ID, TIME),]
# How to make the Malmquist indices to a chain index
# Make data.frame with indices
DM <- data.frame(TIME, ID, m=mq$m, tc=mq$tc, ec=mq$ec)</pre>
# Set missing index for first period to 1, the base
DM[DM$TIME==0, c("m","tc", "ec")] <- 1
# Make chain index of the individual indices
AD <- aggregate(cbind(m=DM$m), by=list(ID=DM$ID), cumprod)
# Compare chain index to original index
data.frame(ID, TIME, m=c(AD$m), DM$m)
```

mea

MEA multi-directional efficiency analysis

# **Description**

Potential improvements PI or multi-directional efficiency analysis. The result is an exces value measures by the direction.

The direction is determined by the direction corresponding to the minimum input/maximum direction each good can be changed when they are changed one at a time.

## Usage

```
mea(X, Y, RTS = "vrs", ORIENTATION = "in", XREF = NULL, YREF = NULL,
    FRONT.IDX = NULL, param=NULL, TRANSPOSE = FALSE,
    LP = FALSE, CONTROL = NULL, LPK = NULL)
mea.lines(N, X, Y, ORIENTATION="in")
```

mea 45

# Arguments

	X	K times m matrix with K firms and m inputs as in dea
,	Y	K times n matrix with K firms and n outputs as in dea
I	RTS	Text string or a number defining the underlying DEA technology / returns to scale assumption.
0	fdh	Free disposability hull, no convexity assumption
1	vrs	Variable returns to scale, convexity and free disposability
2	drs	Decreasing returns to scale, convexity, down-scaling and free disposability
3	crs	Constant returns to scale, convexity and free disposability
4	irs	Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability
6	add	Additivity (scaling up and down, but only with integers), and free disposability
7	fdh+	A combination of free disposability and restricted or local constant return to scale

ORIENTATION Input efficiency "in" (1) or output efficiency "out" (2), and also the additional

option "in-out" (0) for both input and output direction.

XREF Inputs of the firms determining the technology, defaults to X
YREF Outputs of the firms determining the technology, defaults to Y

FRONT. IDX Index for firms determining the technology

param Possible parameters. At the moment only used for RTS="fdh+" to set low and

high values for restrictions on lambda; see the section details and examples in

dea for its use. Future versions might also use param for other purposes.

TRANSPOSE as in dea
LP as in dea
CONTROL as in dea
LPK as in dea

N Number of firms where directional lines are to be drawn on an all raeady ecisting

frontier plot (dea.plot.frontier)

# **Details**

Details can be found in Bogetoft and Otto (2011, 121–124).

This method is for input directional efficiency only interesting when there are 2 or more inputs, and for output only when there are 2 or more outputs.

# Value

The results are returned in a Farrell object with the following components.

eff Exces value in DIRECT units of measurement, this is *not* Farrell efficiency

lambda The lambdas, i.e. the weight of the peers, for each firm

objval The objective value as returned from the LP program; normally the same as eff

RTS The return to scale assumption as in the option RTS in the call

46 mea

ORIENTATION The efficiency orientation as in the call

direct A K times mlnlm+n matrix with directions for each firm: the number of columns

depends on wether it is input, output og in-out orientated.

TRANSPOSE As in the call

## Note

The calculation is done in dea after a calculation of the direction that then is used in the argument DIRECT. The calulation of the direction is done in a series LP programs, one for each good in the direction.

## Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; Benchmarking with DEA, SFA, and R; Springer 2011

# See Also

dea and the argument DIRECT.

```
X <- matrix(c(2, 2, 5, 10, 10, 3, 12, 8, 5, 4, 6,12), ncol=2)
Y <- matrix(rep(1,dim(X)[1]), ncol=1)

dea.plot.isoquant(X[,1], X[,2],txt=1:dim(X)[1])
mea.lines(c(5,6),X,Y)

me <- mea(X,Y)
me
peers(me)
# MEA potential saving in inputs, exces inputs
eff(me) * me$direct
me$eff * me$direct

# Compare to traditionally Farrell efficiency
e <- dea(X,Y)
e
peers(e)
# Farrell potential saving in inputs, exces inputs
(1-eff(e)) * X</pre>
```

milkProd 47

milkProd

Data: Milk producers

# **Description**

Data colected from Danish milk producers.

# Usage

```
data(milkProd)
```

#### **Format**

A data frame with 108 observations on the following 5 variables.

```
farmNo farm number
milk Output of milk, kg
energy Energy expenses
vet Veterinary expenses
cows Number of cows
```

## Note

Data as .csv are loaded by the command data using read.table(...,header = TRUE, sep = ";") such that this file is a semicolon separated file and not a comma separated file.

## **Source**

Accounting and buissiness check data

```
data(milkProd)
y <- with(milkProd, cbind(milk))
x <- with(milkProd, cbind(energy, vet, cows))</pre>
```

48 norWood2004

norWood2004

Data: Forestry in Norway

# **Description**

A data set for 113 farmers in forestry in Norway.

# Usage

```
data(norWood2004)
```

# **Format**

A data frame with 113 observations on the following 7 variables.

firm firm number

- m Variable cost
- x Woodland, value of forrest and land
- y Profit
- z1 Secondary income from ordinary farming
- z3 Age of forrest owner
- z6 Whether there is a long-term plan =1 or not =0

# **Details**

Collected from farmers in forestry.

# Note

Data as .csv are loaded by the command data using read.table(...,header=TRUE,sep=";") such that this file is a semicolon separated file and not a comma separated file.

# Source

Norwegian Agricultural Economics Research Institute.

```
data(norWood2004)
## maybe str(norWood2004); plot(norWood2004) ...
```

outlier.ap 49

outlier.ap	Detection of outliers in benchmark models	
, , , , , , , , , , , , , , , , , , ,		

# Description

The functions implements the Wilson (1993) outlier detection method using only R functions.

# Usage

# **Arguments**

٠	3	
	Χ	Input as a firms times goods matrix, see TRANSPOSE.
	Υ	Output as a firms times goods matrix, see TRANSPOSE.
	NDEL	The maximum number of firms to be considered as a group of outliers, i.e. the maximum number of firms to be deleted.
	NLEN	The number of ratios to save for each level or removal, the number of rows in ratio used.
	TRANSPOSE	Input and output matrices are treated as firms times goods matrices for the default value TRANSPOSE=FALSE corresponding to the standard in R for statistical models. When TRUE data matrices are transposed to good times firms matrices as is normally used in LP formulation of the problem.
	ratio	The ratio component from the list as output from outlier.ap.
	xlab	Label for the x-axis.
	ylab	Label for the y-axis
	ylim	The y limits (y1, y2) of the plot, an array/vector of length 2.
		Usual options for the methods plot and lines.

# **Details**

An implementation of the method in Wilson (1993) using only R functions and especially the function det to calculate  $R_{\min}^{(i)}$ .

An elementary presentation of the method is found in Bogetoft and Otto (2011), Sect. 5.13 on outliers.

# Value

ratio	A min(NLEN,K) x NDEL matrix with the log-ratios to be plotted.
imat	A NDEL x NDEL matrix with indicies for deleted firms.
r0	A NDEL array with the minimum value $R^{i}$ of the for each number of deleted
	firms.

50 peers

#### Note

The function outlier. ap is extremely slow and for NDEL larger than 3 or 4 it might be advisable to use the function ap from the package **FEAR**.

The name of the returned components are the same as for ap in the package **FEAR**.

#### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R; Springer 2011

Wilson (1993), "Detecing outliers in deterministic nonparametric frontier models with multiple outputs," *Journal of Business and Economic Statistics* 11, 319-323.

Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

## See Also

The function ap in the package **FEAR**.

# **Examples**

```
n <- 25
x <- matrix(rnorm(n))
y <- .5 + 2.5*x + 2*rnorm(25)
tap <- outlier.ap(x,y, NDEL=2)
print(cbind(tap$imat,tap$rmin), na.print="", digit=2)
outlier.ap.plot(tap$ratio)</pre>
```

peers

Find peer firms and units

# **Description**

The function peers finds for each firm its peers, get.number.peers finds for each peer the number of times this peer apears as a peer, and get.which.peers determines for one or more peers the firms they apear as peers for. Also include a function get.peers.lambda to calculate for firms the importances (lambdas) of peers.

## Usage

```
peers(object, NAMES = FALSE, N=1:dim(object$lambda)[1], LAMBDA=0)
get.number.peers(object, NAMES = FALSE, N=1:dim(object$lambda)[2], LAMBDA=0)
get.which.peers(object, N = 1:dim(object$lambda)[2], LAMBDA=0)
get.peers.lambda(object, N=1:dim(object$lambda)[1], LAMBDA=0)
```

peers 51

#### **Arguments**

object An object of class Farrell as returned by the functions dea, dea. direct et al.

NAMES If true then names for the peers are returned if names are available otherwise the

unit index numbers are used. If NAMES is a list of names with length equal to the

number of units then it is used as names for peers.

N The firm(s) or peer(s) for which to get the results.

LAMBDA Minimum weight for extracted peers, i.e. the extracted peers have lambda values

larger than LAMBDA.

#### **Details**

The returned values are index of the firms and can be used by itself, but can also by used as an index for a variable with names of the firms.

The peers returns a matrix with numbers for the peers for each firm; for firms with efficiency 1 the peers are just the firm itself. If there is slack in the evaluation of a firm with efficiency 1, this can be found with a call to slack, either directly or by the argument SLACK when a function dea was called to generate the Farrell object.

The get.number.peers returns the number of firms that a peer serves as a peer for.

The get.peers.lambda returns a list of firms with the peers and corresponding value af lambda.

#### Value

The return values are firm numbers. If the argument NAMES=TRUE is used in the function peers the return is a list of names of the peers if names for the firms are avilable as rownames.

#### Note

Peers are defines as firms where the coresponding lambdas are positive.

Note that peers might change between a Farrell object return from dea with SLACK=FALSE and a call with SLACK=TRUE or a following call to the function slack because a peer on the frontier with slack might by the call to dea be seen as a peer for itself whereas this will not happen when slacks are calculated.

#### Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; *Benchmarking with DEA*, *SFA*, and R; Springer 2011. Sect. 4.6 page 93

#### See Also

dea

52 pigdata

## **Examples**

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c(75,100,300,400,25,50,400),ncol=1)
e <- dea(x,y)
peers(e)
get.number.peers(e)
# Who are the firms that firm 1 and 4 is peers for
get.which.peers(e, c(1,4))</pre>
```

pigdata

Data: Multi-output pig producers

# **Description**

Input and output data for 248 pig producers that also produces crop, i.e. a multi-output data set.

## **Usage**

```
data(pigdata)
```

## **Format**

A data frame with 248 observations on the following 16 variables.

firm Serial number for pig producer

- x1 Input fertilizer
- x2 Input feedstuf
- x3 Input land
- x4 Input labour
- x5 Input machinery
- x6 Input other capital
- y2 Output crop
- y4 Output pig
- w1 Price of fertilizer
- w2 Price of feedstuf
- w3 Price of land
- w4 Price of labour
- w5 Price of michenery
- w6 Price of other capital
- p2 Price of pig
- p4 Price of crop

```
cost Total cost, w1*x1+...+w6*x6.
```

rev Total revenue, p2\*y2+p4\*y4.

projekt 53

## **Details**

In raising pigs, most farmers also produce crops to feed the pigs. Labor and capital are used not just directly for pig-raising but also on the field.

#### Note

Data as .csv are loaded by the command data using read.table(...,header = TRUE, sep = ";") such that this file is a semicolon separated file and not a comma separated file.

#### **Source**

Farmers accounting data converted to index.

# **Examples**

```
data(pigdata)

## maybe str(pigdata); plot(pigdata) ...

projekt

Data: Milk producers
```

# **Description**

Accounting and production data for 101 milk producing farmers.

# Usage

```
data(projekt)
```

# **Format**

```
A data frame with 101 observations on the following 14 variables.

numb Serial number for the milk producer

cows Number of cows

vet Veterinary expences

unitCost Unit cost, variable cost

capCost Capacity cost

fixedCost Fixed cost

milkPerCow Milk per cow, kg

quota Milk quota

fatPct Fat percent in milk

protPct Protein percent in milk

cellCount Cell count for milk

race Race for cows, a factor with levels jersey, large, and mixed

type Type of production, conventional or organic, a factor with levels conv orga

age Age of the farmer
```

54 sdea

## **Details**

Data is a mix of accounting data and production controls.

#### Note

Data as .csv are loaded by the command data using read.table(...,header = TRUE, sep = ";") such that this file is a semicolon separated file and not a comma separated file.

#### Source

Collected from farmers.

# **Examples**

```
data(projekt)
## maybe str(projekt) ; plot(projekt) ...
```

sdea

Super efficiency

# **Description**

The method sdea calculates super-effciency and returns the same class of object as dea.

## Usage

```
sdea(X, Y, RTS = "vrs", ORIENTATION = "in", DIRECT = NULL, param = NULL,
    TRANSPOSE = FALSE, LP = FALSE)
```

# Arguments

6

7

add

fdh+

	X	Inputs of firms to be evaluated, a K x m matrix of observations of K firms with m inputs (firm x input). In case TRANSPOSE=TRUE the input matrix is transposed to input x firm.
,	Y	Outputs of firms to be evaluated, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input). In case TRANSPOSE=TRUE the output matrix is transposed to output $x$ firm.
	RTS	Text string or a number defining the underlying DEA technology / returns to scale assumption; the same values as for dea.
0	fdh	Free disposability hull, no convexity assumption
1	vrs	Variable returns to scale, convexity and free disposability
2	drs	Decreasing returns to scale, convexity, down-scaling and free disposability
3	crs	Constant returns to scale, convexity and free disposability
4	irs	Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability
5	irs2	Increasing returns to scale (up-scaling, but not down-scaling), additivity, and free disposability

Additivity (scaling up and down, but only with integers), and free disposability

A combination of free disposability and restricted or local constant return to scale

sdea 55

ORIENTATION Input efficiency "in" (1), output efficiency "out" (2), and graph efficiency "graph"

(3). For use with DIRECT, an additional option is "in-out" (0).

DIRECT Directional efficiency, DIRECT is either a scalar, an array, or a matrix with non-

negative elements.

If the argument is a scalar, the direction is (1,1,...,1) times the scalar; the value of the efficiency depends on the scalar as well as on the unit of measurements.

If the argument an array, this is used for the direction for every firm; the length of the array must correspond to the number of inputs and/or outputs depending

on the ORIENTATION.

If the argument is a matrix then different directions are used for each firm. The dimensions depends on the ORIENTATION, the number of firms must correspond

to the number of firms in X and Y.

DIRECT must not be used in connection with DIRECTION="graph".

param Argument is at present only used when RTS="fdh+", see dea for a description.

TRANSPOSE See the description in dea.

LP Only for debugging, see the description in dea.

#### **Details**

Super-efficiency measures are constructed by avoiding that the evaluated firm can help span the technology; ie. if the firm in qestuen is a firm on the frontier in a normal dea approach then this firm in super efficiency might be outside the technology set.

#### Value

The object returned is a Farrell object with the component described in dea. The relevant components are

eff The efficiencies. Note when DIRECT is used then the efficencies are not Farrell

efficiencies but rather exces values in DIRECT units of measurement

lambda The lambdas, i.e. the weight of the peers, for each firm

objval The objective value as returned from the LP program; normally the same as eff.

RTS The return to scale assumption as in the option RTS in the call

ORIENTATION The efficiency orientation as in the call

#### Note

Calculation of slacks for super efficiency should be done by using the option SLACK=TRUE in the call of the method sdea. If the two phases are done in two steps as first a call to sdea and then a call to slacks the user must make sure to set the reference technology to the one corresponding to super-efficiency in the call to slack and this requires a loop with calls to slack.

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

56 sfa

## References

Peter Bogetoft and Lars Otto; *Benchmarking with DEA*, SFA, and R; Springer 2011. Sect. 5.2 page 115

P Andersen and NC Petersen; "A procedure for ranking efficient units in data envelopment analysis"; *Management Science* 1993 39(10):1261–1264

## See Also

dea

#### **Examples**

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c(75,100,300,400,25,50,400),ncol=1)
se <- sdea(x,y)
se

# Leave out firm 3 as a determining firm of the technology set
n <- 3
dea.plot.frontier(x[-n], y[-n], txt=(1:dim(x)[1])[-n])
# Plot and label firm 3
points(x[n],y[n],cex=1.25,pch=16)
text(x[n],y[n],n,adj=c(-.75,.75))</pre>
```

sfa

Stochastic frontier estimation

# Description

Estimate a stochastic frontier production or cost function using a maximum likelihood method.

# Usage

sfa 57

```
te.add.sfa(object)
sigma2u.sfa(object)
sigma2v.sfa(object)
sigma2.sfa(object)
lambda.sfa(object)
```

## **Arguments**

X	Input as a K x m matrix of observations on m inputs from K firms; (firm x input); MUST be a matrix. No constant for the intercept should be included in x as it is added by default.
у	Output; K times 1 matrix (one output)
Υ	Output; K times n matrix for m outputs; only to be used in cost function estimation.
W	Input prices as a K x m matrix.
COST	Cost as a K array for the K firms
beta0	Optional initial parameter values
lambda0	Optional initial ratio of variances
resfun	Function to calculate the residuals, default is a linear model with an intercept. Must be called as resfun(x,y,parm) where parm=c(beta,lambda) or parm=c(beta), and return the residuals as an array of length corresponding to the length of output y.
TRANSPOSE	If TRUE, data is transposed, i.e. input is now m x K matrix
DEBUG	Set to TRUE to get various debugging information written on the console
control	List of control parameters to ucminf
hessian	How the Hessian is delivered, see the ucminf documentation
object	Object of class 'sfa' as output from the function sfa

## **Details**

The optimization is done by the R method ucminf from the package with the same name. The efficiency terms are assumed to be half-normal distributed.

Changing the maximum steplength, the trust rgion, might be important, and this can be done by the option 'control= list(stepmax=0.1)'. The default value is 0.1 and that value is suitable for parameters around 1; for smaller parameters a lower value should be used. Notice that the step length is updated by the optimizing program and thus must be set for every call of the function sfa if it is to be set.

The generic functions print.sfa, summary.sfa, fitted.sfa, residuals.sfa, logLik.sfa, and coef.sfa all work as expected.

The methods te.sfa, teMode.sfa etc. calculates the efficiency corresponding to different methods

58 sfa

#### Value

The values returned from sfa is the same as for ucminf, i.e. a list with components plus some especially relevant for sfa:

par The best set of parameters found c(beta, lambda).

value The value of minus log-likelihood function corresponding to 'par'.

beta The parameters for the function sigma2 The estimate of the total variance

lambda The estimate of lambdaN The number of observations

df The degrees of freedom for the model

residuals The residuals as a K times 1 matrix/vector, can also be obtained by

residuals(sfa-object)

fitted.values Fitted values

vcov The variance-covarians matrix for all estimated parameters incl. lambda

convergence An integer code. '0' indicates successful convergence. Some of the error codes

taken from ucminf are

'1' Stopped by small gradient (grtol).'2' Stopped by small step (xtol).

'3' Stopped by function evaluation limit (maxeval).

'4' Stopped by zero step from line search

More codes are found in ucminf

message A character string giving any additional information returned by the optimizer,

or 'NULL'.

o The object returned by ucminf, for further information on this see ucminf

# Note

Calculation of technical efficiencies for each unit can be done by the method te.sfa as shown in the examples.

te.sfa(sfa0bject), teBC.sfa(sfa0bject): Efficiencies estimated by minimizing the mean square error; Eq. (7.21) in Bogetoft and Otto (2011, 219) and Battese and Coelli (1988, 392)

teMode.sfa(sfaObject), te1.sfa(sfaObject): Efficiencies estimates using the conditional mode approach; Bogetoft and Otto (2011, 219), Jondrow et al. (1982, 235).

teJ.sfa(sfaObject),te2.sfa(sfaObject): Efficiencies estimates using the conditional mean approach Jondrow et al. (1982, 235).

te.add.sfa(sfa0bject) Efficiency in the additive model, Bogetoft and Otto (2011, 219)

The variance pf the distribution of efficiency can be calculated by sigma2u.sfa(sfaObject), the variance of the random error by sigma2v.sfa(sfaObject), and the total variance (sum of variances of efficiency and random noise) by sigma2.sfa.

The ratio of variances of the efficiency and the random noise can be found from the method lambda.sfa

The generic method summary prints the parameters, standard errors, t-values, and a few more statistics from the optimization.

slack 59

## Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Bogetoft and Otto; Benchmarking with DEA, SFA, and R, Springer 2011; chapters 7 and 8.

#### See Also

See the method ucminf for the possible optimization methods and further options to use in the option control.

The method sfa in the package **frontier** gives another way to estimate stochastic production functions.

# **Examples**

```
# Example from the book by Coelli et al.
# d <- read.csv("c:/0work/rpack/front41Data.csv", header = TRUE, sep = ",")</pre>
# x <- cbind(log(d$capital), log(d$labour))</pre>
# y <- matrix(log(d$output))</pre>
n <- 50
x1 <- 1:50 + rnorm(50,0,10)
x2 <- 100 + rnorm(50,0,10)
x \leftarrow cbind(x1,x2)
y < -0.5 + 1.5*x1 + 2*x2 + rnorm(n,0,1) - pmax(0,rnorm(n,0,1))
sfa(x,y)
summary(sfa(x,y))
# Estimate efficiency for each unit
o \leftarrow sfa(x,y)
eff(o)
te <- te.sfa(o)
teM <- teMode.sfa(o)
teJ <- teJ.sfa(o)</pre>
cbind(eff(o),te,Mode=eff(o, type="Mode"),teM,teJ)[1:10,]
sigma2.sfa(o)
                     # Estimated varians
lambda.sfa(o)
                     # Estimated lambda
```

slack

Calculate slack in an efficiency analysis

# **Description**

Slacks are calculated after taking the efficiency into consideration.

60 slack

# Usage

```
slack(X, Y, e, XREF = NULL, YREF = NULL, FRONT.IDX = NULL, LP = FALSE)
```

## **Arguments**

X	Inputs of firms to be evaluated, a $K \times m$ matrix of observations of $K$ firms with $m$ inputs (firm $x$ input).
Υ	Outputs of firms to be evaluated, a K $x$ n matrix of observations of K firms with n outputs (firm $x$ input).
е	A Farrell object as returned from dea et al.
XREF	Inputs of the firms determining the technology, defaults to X
YREF	Outputs of the firms determining the technology, defaults to Y
FRONT.IDX	Index for firms determining the technology
LP	Set TRUE for debugging.

## **Details**

Slacks are calculated in a LP problem where the sum of all slacks are maximied after correction for efficiency. The for calculating slacks for orientation graph is low because of the low precision in the calculated graph efficiency.

## Value

The result is returned as the Farrell object used as the argument in the call of the function with the following added components:

slack	A logical vector where the component for a firm is TRUE if the sums of slacks for the corresponding firm is positive. Only calculated in dea when option SLACK=TRUE
sum	A vector with sums of the slacks for each firm. Only calculated in dea when option SLACK=TRUE
sx	A matrix for input slacks for each firm, only calculated if the option SLACK is TRUE or returned from the method slack
sy	A matrix for output slack, see sx

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

#### References

Peter Bogetoft and Lars Otto; *Benchmarking with DEA, SFA, and R*; Springer 2011. Sect. 5.6 page 127.

WW Cooper, LM Seiford, and K Tone; *Data Envelopment Analysis: A Comprehensive Text with Models, Applications, References and DEA-Solver Software*, 2nd edn. Springer 2007.

typeIerror 61

# **Examples**

```
x <- matrix(c(100,200,300,500,100,200,600),ncol=1)
y <- matrix(c(75,100,300,400,25,50,400),ncol=1)
dea.plot.frontier(x,y,txt=1:dim(x)[1])
e <- dea(x,y)
eff(e)

# calculate slacks
sl <- slack(x,y,e)
data.frame(e$eff,sl$slack,sl$sx,sl$sy)</pre>
```

typeIerror

Probability of type I error for test in a bootstrap DEA model

# Description

Calculates the probability of a type I error for a test in bootstrapped DEA models.

## Usage

```
typeIerror(shat,s)
```

## **Arguments**

shat	The value of the statistic for which the probability of a type I error is to be calculated
S	Vector with calculated values of the statistic for each of the NREP bootstraps; NREP is from dea.boot

## **Details**

Needs bootstrapped values of the test statistic

# Value

Returns the probability of a type I error

# Author(s)

Peter Bogetoft and Lars Otto <larsot23@gmail.com>

# See Also

boot.sw98 in **FEAR**, Paul W. Wilson (2008), "FEAR 1.0: A Software Package for Frontier Efficiency Analysis with R," *Socio-Economic Planning Sciences* 42, 247–254

62 typeIerror

```
# Probability of getting something larger than 1.96 in 10000 random # standard normal variates. x <- \texttt{rnorm}(10000) \\ \texttt{typeIerror}(1.96,x)
```

# **Index**

m · DEA	1 . 20
*Topic <b>DEA</b>	dea.plot, 28
cost.opt, 7	eladder, 34
*Topic Malmquist	excess, 36
malmq, 40	mea, 44
malmquist, 42	sdea, 54
*Topic <b>bootstrap</b>	slack, 59
dea.boot, 17	*Topic <b>package</b>
*Topic datasets	Benchmarking-package, 2
charnes1981, 5	*Topic <b>panel</b>
milkProd, 47	malmquist, 42
norWood2004, 48	*Topic <b>plot</b>
pigdata, 52	dea.plot, 28
projekt, 53	eladder, 34
*Topic <b>efficiencies</b>	*Topic <b>sfa</b>
dea.boot, 17	sfa, 56
malmq, 40	*Topic <b>slack</b>
malmquist, 42	slack, 59
*Topic <b>efficiency</b>	
Benchmarking-package, 2	Benchmarking (Benchmarking-package), 2
cost.opt, 7	Benchmarking-package, 2
dea, 11	boot.fear(dea.boot), 17
dea.direct, 21	1004 5
dea.merge, 27	charnes1981, 5
eff, efficiencies, 31	coef.sfa(sfa), 56
eladder, 34	cost.opt, 7
excess, 36	critValue, 10
mea, 44	1 0 11 17 22 23 26 20 32 30 40 43
sdea, 54	dea, 8, 11, 17, 22, 23, 26–29, 32–38, 40–43,
sfa, 56	45, 46, 51, 54–56, 60
slack, 59	dea.add, 15
*Topic merger	dea.boot, 17
dea.merge, 27	dea.direct, 21, 36, 51
*Topic <b>models</b>	dea.dual, 24
Benchmarking-package, 2	dea.merge, 27, 39
	dea.plot, 28
cost.opt, 7	dea.plot.frontier,45
dea, 11	off (off officions:) 21
dea.add, 15	eff (eff, efficiencies), 31
dea.direct, 21	eff, efficiencies, 31
dea.merge, 27	eff.dens,33

INDEX

efficiencies (eff, efficiencies), 31 eladder, 34 excess, 36 get.number.peers (peers), 50 get.peers.lambda (peers), 50 get.which.peers (peers), 50	te.sfa(sfa), 56 teBC.sfa(sfa), 56 teJ.sfa(sfa), 56 teMode.sfa(sfa), 56 typeIerror, 61 ucminf, 58
lambda, 37 lambda.sfa (sfa), 56 logLik.sfa (sfa), 56	
make.merge, 27, 28, 38 malmq, 40, 43 malmquist, 42 mea, 32, 36, 44 milkProd, 47	
norWood2004,48	
outlier.ap,49	
peers, 50 pigdata, 52 print.cost.opt (cost.opt), 7 print.Farrell (dea), 11 print.profit.opt (cost.opt), 7 print.revenue.opt (cost.opt), 7 print.sfa (sfa), 56 print.slack (slack), 59 profit.opt (cost.opt), 7 projekt, 53	
residuals.sfa(sfa),56 revenue.opt(cost.opt),7	
sdea, 32, 54 sfa, 32, 56 sigma2.sfa (sfa), 56 sigma2v.sfa (sfa), 56 sigma2v.sfa (sfa), 56 slack, 11, 12, 14, 22, 51, 59 summary.cost.opt (cost.opt), 7 summary.Farrell (dea), 11 summary.profit.opt (cost.opt), 7 summary.revenue.opt (cost.opt), 7 summary.sfa (sfa), 56 summary.slack (slack), 59	
te.add.sfa (sfa), 56	